Index

Abatemarco, Natalie 23, 24, 25, 35–6, 150
Aboriginal Leadership Initiative (Ahp-cii-uk) 37, 104–8
Access Project 128–31
accountability 38
adaptation 116, 168
Adarkar, Swati 23, 35
adult literacy program 90–91
Africa 5–6, 96–8, 123, 135
see also Aboriginal Leadership Initiative (API); South Africa; Tanzania
African Union 96
aging populations 11, 48, 81, 82
Agricultural Council of Tanzania 142, 144, 179
agricultural initiatives
Agricultural Development and Finance Program 101–4
Grow Africa Partnership 96–8
LAPSSET 98
Millennium Promise/Millennium Villages (MVPs) Project 136, 139
SAGCOT 98, 141–6
agriculture and fishing 103
impact on poverty 96–7, 99–100
Ahousaht 107–8
Ahp-cii-uk (Aboriginal Leadership Initiative) 104–8
anchor institutions 52, 55, 165
Andrews, Rhys 15
Angola Partnership Initiative (API) 100–104
Asian Development Bank 45
assessment 15, 126, 140, 151, 155–6
Association for the Promotion of the Renewable Energy Cluster 74–6
Austin, James E. 13
Autostadt 73
AutoVision 72–4
beneficiaries 15, 27, 146
Bhavishya Alliance 86–91
Bill and Melinda Gates Foundation 124, 125, 132, 154
Blackburn with Darwen LSP 62–5
Brandt Reports/Brandt Equation 84–5
Branzei, Oana 15
Brazil 80–81
BRIC countries (Brazil, Russia, India, China) 80–83, 86–98
British Columbia Ministry of Aboriginal Relations and Reconciliation 105
Brookings Report 49–51
Bryson, John M. 16
Burton, K.C. 24, 35
capacity building 26, 103, 104, 105, 108
Central American Energy and Environmental Security Initiative (EESI) 119
CGI (Clinton Global Initiative) 7–8, 9
Chalasani, Rekha 37, 38, 40, 153, 154
characteristics of partnerships 20–29, 166
Chevron (ChevronTexaco Corp.) 100–104
child health 4–5
Africa initiative 137
Angola health initiative 102
initiatives in India 87–90
in Mesoamerica region 127
in Rwanda 130
see also health and wellbeing
Chile Renewable Energy Centers 120

187
Strategic public private partnerships

China 82, 92–4, 111–12
cities 45–7, 163
changes to US 48–51
partnerships in US 52–9
City of New York 26, 39, 152
clarity 35–6, 150
clean energy 51, 117–18, 119–21
Clean Energy Solutions for America’s Cities 51
Cleveland Foundation 53, 54
community foundations 53
Cleveland, Ohio 52, 53–5, 59
climate change 122
carbon dioxide emissions 111–12
Durban Industry Climate Change Partnership Project 112–14
Energy and Climate Change Partnership of the Americas (ECPA) 117–21
link to urbanization 45, 51
and North/South divide 85–6
role of rural areas 100
Warwickshire Climate Change Partnership 114–17
Clinton, Bill 7–8
Coca-Cola 94, 96
collaborative effort 16, 18, 22–4, 28, 166
collaborative partnerships, understanding 12–19
commitment across sectors 61, 114, 166
communication 34, 87–8, 113, 116–17, 157
community development 37, 61–72, 104–8, 140
community mobilization 94
Community Partnership Development Corporation (CPDC) 56
competencies 166
complexity 33–4, 151
Comprehensive African Agricultural Development Programme (CAADP) 97
Computer Aided Adult Literacy, Health and Nutrition Awareness Program 90–91
Concept Note 142–4
construction site day care centers 89–90
corporate income tax allocation (Slovakia) 78–9
Counselors Program 88–9
crime 64, 66, 67–8, 70
Crosby, Barbara C. 16
cross sector partnerships see partnerships
cultural context 21
day care center provision 89–90
disaster, response to 27, 39, 153
Durban Industry Climate Change Partnership Project 112–14
economic development 14
economic shifts 49–50
ECPA Caribbean Initiative 120
education
Africa initiative 136–7
Angola initiative 103
China initiative 93–4
on climate change 116–17
disparate attainment 48–9
European partnerships 65, 67, 68
in Southern Hemisphere 84
universal 4
US city partnerships 57–8
EESI (Central American Energy and Environmental Security Initiative) 119
effectiveness 17–18, 31–2, 166–8
barriers to 26–7
clarifying intentions and roles 35–7
creating enabling structures 37–8
establishing goals and measuring progress 39–40
formation of partnerships 34
learning from experience 38–9
recognizing complexity 33–4
selection of partners 34–5
will-building 40–41
Ehattesaht 107
Eimicke, Bill 30–31, 39
Elneus, Louis 26–7, 153–4
emerging markets 164
Africa 96–8
Brazil 80–81
China 82, 92–4
India 82–3, 86–91, 94–6
North/South divide 84–6
Russia 81
South Africa 83, 91–2
employment 47, 63, 66–8
energy
African initiative 137–8
and climate change 111–22
Guangdong (China) 92–4
Hamburg, Germany 74–6
markets 85
US cities 51
Energy and Climate Change Partnership of the Americas (ECPA) 117–21
Entwhistle, Tom 15
environment
environmental governance 94
environmental partnership programs 92–4, 119, 138–9, 144
environmental sustainability 5–6
Environment, Health and Safety (EHS) education 93–4
ErlebnisWelt 73
Ethiopia 97–8
ethnic diversification 48
European partnerships 60–61
Germany 72–6
Slovakia 76–9
UK 61–72
experience, learning from 38–9
facilitation 57, 158
female empowerment 7, 139
fishing 103
food diversification initiative 89
formation of partnerships 34
Future Jobs Fund 68
Geddes, Michael 13
gender equality 4, 139, 164
German strategic partnerships 72–6
GHG emissions 112–16
Global Alliance for TB Drug Development (GATB) 91–2
global interdependence 31
global partnership 6–7
goals 3–7, 21, 39–40, 138–9, 161
Googins, Bradley K. 15
governments 9–13, 152–3
China 82
and investment 26
UK 61–2, 72
Greater Newark Housing Partnership (GNHP) 57
Greater University Circle Initiative 53–5, 59
Grow Africa Partnership 96–8
Guangdong Environmental Partnership Program 92–4
Haiti 27, 39, 153
Hamburg, Germany 74–6
hand washing 88
Harkavy, Ira 29, 34, 35, 36, 40, 150
health and wellbeing
improving globally 123–33, 153
India’s health spending 83
infrastructure development 129–30, 153
initiatives in Africa 102, 128–31, 137
initiatives in India 87, 88–9, 90–91
initiatives in UK 64–5, 68–9, 71
management 129
maternal 5
North/South divide 84
TB initiative 91–2
see also child health
Health and Wellbeing Partnership 68–9
Health Canada 105
Heller, John 31, 37, 38, 154
HIV/AIDS 5, 102
housing
and North/South divide 84
in US cities 50–51, 52–9
hygiene education initiatives 88, 89
income gap 49, 134
India 82–3, 86–91, 94–6
industrial clusters 19, 74–6, 165
inequalities 85, 134, 164
infant feeding 87–8
infrastructure
agricultural 144
and energy 137–8
health 129–30, 153
innovation 165
Institute for Sustainable Communities (ISC) 92
institutional backing 21–2
institutional partnerships 40–41
interdependence 31
International Energy Agency 111
International Fund for Agricultural Development 99
International Monetary Fund (IMF) 60
Internationale Zuliefererbörse 74
investment
attracting 67
external 113
government 26
private 82, 97
SAGCOT 141–2, 144–5
John Hay High School Campus 54
Kenya 98
Kilimo Kwanza 141–3
Lambeth First 65–9
LAPSSET (Lamu Port – South Sudan – Ethiopia Transport Corridor) 98
Le Ber, Marlene J. 15
leadership 21, 154, 166
Lee, Chong-Lim 25, 33–4, 35, 36, 38, 151
Lewisham Strategic Partnership 69–72
life cycles 160–62
Lighting the Americas 120–21
literature on partnerships 13–17
Local Area Agreements (LAAs) 62–3, 72, 114
local economy improvement 63
local governance 140
Local Strategic Partnerships (LSPs) 61–72
London, Ted 16
Madhya Pradesh 95
Marga Incorporated
assessment 155–6
conducting relevant research 157–8
convening partners 157
creating products 159
designing projects 158–9
establishing win/win possibilities 156–7
evaluating progress 159–60, 161
facilitating strategic plans 158
identifying partners 156
partnership life cycles 160–62
maternal health 5
McKinsey & Company 73
Mental Wellbeing Programme 68–9
‘messy’ partnerships 25–6
metropolitan areas 46–51, 53–9
Milanovic, Branko 85
Millennium Development Goals (MDGs) 3–7
Millennium Promise/Millennium Villages (MVPs) Project 135–41
mindset, distinct 166
Municipal Development Program 100–101
Nepal 94–5, 96
New York City (NYC) Housing Partnership 56–9
New York City Partnership Development Fund Company (HDFC) 57
non-profit sector 165
nongovernmental organizations (NGOs) 76–9
North/South divide 84–6
nutrition programs 87–91
Nuu-chah-nulth Tribal Council 105
OECD 11, 14, 60, 80–83, 134
organizational structures 21, 37–8
Parker, Barbara 16
partners

John Hay High School Campus 54
Kenya 98
Kilimo Kwanza 141–3
Lambeth First 65–9
LAPSSET (Lamu Port – South Sudan – Ethiopia Transport Corridor) 98
Le Ber, Marlene J. 15
leadership 21, 154, 166
Lee, Chong-Lim 25, 33–4, 35, 36, 38, 151
Lewisham Strategic Partnership 69–72
life cycles 160–62
Lighting the Americas 120–21
literature on partnerships 13–17
Local Area Agreements (LAAs) 62–3, 72, 114
local economy improvement 63
local governance 140
Local Strategic Partnerships (LSPs) 61–72
London, Ted 16
Madhya Pradesh 95
Marga Incorporated
assessment 155–6
conducting relevant research 157–8
convening partners 157
creating products 159
designing projects 158–9
establishing win/win possibilities 156–7
evaluating progress 159–60, 161
facilitating strategic plans 158
identifying partners 156
partnership life cycles 160–62
maternal health 5
McKinsey & Company 73
Mental Wellbeing Programme 68–9
‘messy’ partnerships 25–6
metropolitan areas 46–51, 53–9
Milanovic, Branko 85
Millennium Development Goals (MDGs) 3–7
Millennium Promise/Millennium Villages (MVPs) Project 135–41
mindset, distinct 166
Municipal Development Program 100–101
Nepal 94–5, 96
New York City (NYC) Housing Partnership 56–9
New York City Partnership Development Fund Company (HDFC) 57
non-profit sector 165
nongovernmental organizations (NGOs) 76–9
North/South divide 84–6
nutrition programs 87–91
Nuu-chah-nulth Tribal Council 105
OECD 11, 14, 60, 80–83, 134
organizational structures 21, 37–8
Parker, Barbara 16
partners
Index

convening 157
identifying 156
range and number 21
selecting 34–5
partnerships
- addressing climate change 51, 111–22
- addressing poverty 134–46
- characteristics of 20–29, 166
- emergence of 3–9
- in emerging markets 80–98
- in Europe 60–79
- importance of 9–10
- improving health 123–33
- literature on 13–17
- making effective 33–41
- methodology for strengthening 155–62
- recommendations for 163–8
- for rural development 99–108
- sector roles and vested interests in 10–12
- strengthening 155–62
- understanding collaborative 12–19
- in US cities 52–9
- value of 30–32
- viability of 18, 149–54
Peace Corps Renewable Energy and Climate Change Initiative 121
perceptions, effect of 26–7
Pfizer 37, 40–41, 153–4
Pfizer Trachoma Initiative 131–3
philanthropy 19, 166
Place Partnership 66
population growth
- aging 11, 48, 81, 82
- global 111
- preparing for 71
- urban 46–7, 48, 49–51
poverty 3, 164
- addressing 68, 134–46
- North/South divide 84–5
- rural 99–100
- urban 46–7, 49
power dynamics 26–7, 29, 36–7
Private Public Partnerships (PPPs) 13–14
private sector 9, 10–11, 97
ProAgro Angola 101–4
problem identification 27–8, 151
product creation 159
progress evaluation 159–61
progress measurement 39–40
project design 158–9
Project Health Lokshakti 87
Project Yashoda 87–8
‘public private partnerships’ paradigm 12–13
Quilligan, James 84
racial diversification 48
racial inequalities 164
recession 49–50, 81, 83
renewable energy 51, 74–6, 115, 117, 120–21
Renewable Energy Hamburg 74–6
representatives, multiple 28
research
- conducting relevant 157–8
- on effective partnerships 167
- partnerships 13–14
- resource efficiency 116
Rochlin, Steven A. 15
Rogerson, Christian M. 14
Rondinelli, Dennis A. 16
rural environment 99–100, 163–4
Aboriginal Leadership Initiative (Ahp-cii-uk) 104–8
Angola Partnership Initiative (API) 100–104
Russia 81, 111–12
Rwanda 128–31
safer communities 64, 67
Safer Lambeth Partnership 66
SAGCOT (Southern Agricultural Growth Corridor of Tanzania) 98, 141–6
Salud Mesoamérica 2015 124–8
sanitation 94–5, 138
scale of global concerns 167
scale of partnership 21
selection of partners 34–5
Selsky, John W. 16
Strategic public private partnerships

‘Shaping Their Future’ strategic plan 70, 71
Slovakia Cross Sector Cooperation (CSC) 76–7
barriers to building partnerships 77–8
corporate income tax allocation 78–9
small enterprise development 103–4
Smith, Ralph 22–3, 30, 34, 150, 151
social exclusion 68
social issues, addressing 37
social sector 9–11, 165
South Africa 14–15, 83, 91–2, 112–14
State of Metropolitan America 48–9
Stone, Melissa M. 16
strategic collaboration 12–19
strategic partnerships see partnerships
strategic plans facilitation 158
structures 21, 37–8
success, measuring 140–41
sustainability
community strategy 66
environmental 5–6
in literature 13
of partnerships 151
Synergos Institute 31, 105
Tanzania 98, 141–6
TB initiative 91–2
technology 6, 9, 75, 136, 165
time horizons 22, 24–5
trachoma 130–33
transportation projects 54–5, 71–2, 115
tropical disease control 130–31
Trust for Civil Society in Central and Eastern Europe 76–7
Tseshaht 106–7
UK (United Kingdom)
climate change partnership 114–17
economy 61
Local Strategic Partnerships (LSPs) 61–72
UN-HABITAT 45, 46, 94, 96
UNIDO (United Nations Industrial Development Organization) 112
United Nations 135
United States Conference of Mayors 51

University Arts and Retail District 54
University Circle 52
see also Greater University Circle Initiative of Cleveland
Upper Chester 54
urban water partnerships 94–6
urbanization 11–12, 45–51, 164
urgency of issues 22
US urban areas
Brookings Report 49–51
city partnerships 52–9
Clean Energy Solutions for America’s Cities 51
State of Metropolitan America 48–9
USAID (United States Agency of International Development) 92, 100–102, 142
USTDA Clean Energy Exchange Program of the Americas 121
Vaillancourt Rosenau, Pauline 13
value of partnerships 17–18, 30–32
viability of partnerships 18, 149–54
Vietnam 132–3
voice receiving, making and taking 15
Volkswagen (VW) 73
volunteerism 64, 71
‘war on terror’ 151–2
Warwickshire Climate Change Partnership 114–17
water management partnerships 94–6, 138
WEF (World Economic Forum) 8–9, 96–7, 141–2, 145
West Bengal 96
West Quad 54
will-building 40–41
Williams, Denise 26, 28, 39, 152
win/win possibilities 156–7
women 5, 64, 85, 90, 125
see also female empowerment; gender equality
Worklessness Delivery Group 66
World Bank 3, 84, 85, 111, 117, 146
World Economic Forum (WEF) 8–9, 96–7, 141–2, 145
Index

<table>
<thead>
<tr>
<th>Organization / Brand</th>
<th>Pages</th>
</tr>
</thead>
<tbody>
<tr>
<td>World Health Organization (WHO)</td>
<td>91,</td>
</tr>
<tr>
<td></td>
<td>123,</td>
</tr>
<tr>
<td></td>
<td>131–2</td>
</tr>
<tr>
<td>World Resources Institute</td>
<td>94</td>
</tr>
<tr>
<td>World Meteorological Organization</td>
<td>111</td>
</tr>
<tr>
<td>Zithromax</td>
<td>132–3</td>
</tr>
</tbody>
</table>