

Index

- Achilles 149
Adair, Douglass 37
Ahrensdorf, Peter 133
Alcibiades 1–4, 60, 125, 170
Algeria
 Algiers 116, 122
 War of Independence (1954–62)
 122–3
ambition 36–7, 96–8, 106, 109–10,
 118, 124
 as potential cause of tyranny
 40–41
 political 1–3, 7–9, 21–2, 26, 33,
 35–7, 39, 45–6, 51, 54–9,
 75–6, 79, 81–2, 94–5, 98,
 100, 102–11, 118, 125, 127
 self-actualization as opposition to
 95
 transformative 97–8, 101, 106
Ancient Greece 130
 Athens 2, 4, 10, 96–7, 125, 127–9,
 131–2, 134–6, 138–9,
 141–8, 151–60, 162–4,
 166–8, 170, 173–4
 Attica 138, 150, 155, 158,
 166–8
 Chios 154
 conventional warfare strategies of
 165
 Corinth 158–9, 162
 Corcyra 158–9, 161
 Coronea 158
 culture of 149–51
 Delos 153
 Epidamnus 161–2
 Euboea 156–8
 Eurymedon 154
 Helots 130–31, 146, 155, 169
 Lesbos 154
 Megara 156
 Piraeus 166
 Sparta 10, 129, 131, 134–5, 137,
 139, 142, 146, 150–52,
 154–5, 157–9, 162–3, 165,
 168–70
Archidamus 161, 163–4
Argentina 46, 50
Aristotle 82, 92–3, 103–4, 107, 111,
 119, 129, 144, 146
 concept of magnanimity 2, 5–6, 9,
 41, 79, 86, 100–104,
 110–18, 124, 174
 concept of self-realization 93
 Ethics 100–102, 109, 111–12
 Eudemian Ethics 114–15
 Politics 116
 Rhetoric 109
 view of honor 58, 100
 view of magnificence 118
 view of political ambitions 106
 view of vanity 112
 virtue ethics of 86–8, 107, 116
Aron, Raymond 123
Augustus 157
Austria 11, 14, 26, 32
 Vienna 29
Austria–Hungary 14, 31
Austro-Prussian War (1866) 22
autocracies 57
 characteristics of 37, 45
 loss of power 45
 role of loyalty in 45
 strategic behaviour of 55
Bacon, Francis 42
Bass, Bernard M. 90–91

- behaviour of leaders 54–5
 role of dominant motivation 56–7
 role of personality 55–6, 59–60
- von Bismarck, Otto 7, 11–12, 22,
 24–7, 29–33, 121, 157, 176
 as example of offensive realism
 20
 foreign policies of 12–14, 27
 Kissigen Dictation (1877) 31
 May Laws (1873) 31
 speeches of 26
 transformative ambition of 13,
 25–6, 32
 use of *realpolitik* 22–5, 27–8,
 32–3, 173
- Bolivia 48
- Bonaparte, Napoleon (Napoleon I)
 3–4, 18, 31, 46, 120
 territory conquered by 65
- Brazil 46, 50
- Bueno de Mesquita, Bruce
Logic of Political Survival, *The*
 35–6
- Burns, James Macgregor 8–9, 88–9,
 92, 96
 concept of *engagé* 85, 94
 criticism of Aristotle's virtue
 ethics 87–8
Leadership 82–3
 theory of transactional leadership
 95–6
 theory of transformational
 leadership 81–7, 93–5, 174
- Bush, George W. 1, 108
- Carter, Jimmy
 administration of 49
 foreign policy of 49
- Castro, Fidel
 ambition of 46–7, 51, 176
 foreign policy of 48
 regime of 46–9
- Chaco War (1932–5), belligerents of
 48
- Chavez, Hugo 92–3
- China Revolution (1946–50) 41
- Churchill, Winston 1–2, 15, 91, 102,
 118, 120
 personality of 105
- Cimon 138, 141–2
 banishment of 142, 147, 155
 family of 142
 military victories of 146, 154
- classical realist leadership 14
 examples of 12
 view of role of statesman 16
- Clemenceau, Georges, President of
 France 66
- Clements, Kendrick 63
- Cleomenes of Sparta 137
- Cleon 170
- Clinton, Hillary 108
- Cold War 2, 49, 103, 119, 122–3
- Collins, Susan, critique of Aristotlean
 magnanimity 116
- Colorado Party (Paraguay) 48
- competence
 definitions of 45–6
 role in strategic ambition 45
- Congress of Vienna (1814–15) 11,
 173
 as example of balance-of-power
 diplomacy 65
- Cuba 46, 51
 Revolution (1953–9) 47, 176
- decline of regimes 41–2
 loss of power 45
- defensive realism 21
 concept of 18
 leadership characteristics
 associated with 18,
 20–21
 view of international ambition
 36
- Delian League 155–6
 formation of (478 BC) 153
 members of 153–4
- Denmark 27
- Diplomacy, balance-of-power 65
- Dominican Republic, US occupation
 of (1965–6) 49
- Doyle, Michael 131
- Egypt 31, 40, 155
- Eisenhower, Dwight D.,
 administration of 48

- Ephialtes 142, 146, 155
Escalante, Anibal 46
- Faulkner, Robert 105
Case for Greatness: Honorable Ambition and Its Critics, The 103
- Federation of North German States 29–30
Federal Government 29
- First World War (1914–18) 63, 78, 94
belligerents of 14, 62, 66, 76
Paris Peace Conference (1919) 62, 73
Treaty of Versailles (1919) 62, 72–3, 77
- Forde, Steven 133
- France 6, 14–15, 20, 27, 30, 32, 65, 116, 119, 121, 124
Paris 62, 66–9
Revolution (1789–99) 41
Franco-Prussian War (1870) 30
Battle of Sedan 30
- Franklin, Benjamin 43
- Freud, Sigmund 24, 88, 105
- Gandhi, Mahatma Mohandas 83, 94
background of 94
shortcomings of 97
- de Gaulle, Charles 4, 13, 23, 102–3, 106, 116–20, 122–3, 175
ambition of 124
concept of French unity 6
defence policies of 123
Edge of the Sword, The 119
Memoires de Guerre 121
view of grandeur 119–20
- George, Alexander
Woodrow Wilson and Colonel House: A Personality Study 61, 75–7
- George, Juliet
Woodrow Wilson and Colonel House: A Personality Study 61, 75–7
- von Gerlach, Leopold 27
- German Progressive Party, representation of 25
- Germany 7, 11, 13–14, 18, 32, 62, 66, 69, 71
borders of 12
Diet of 22
Landtag 26, 28
territory of 30
unification of 12–14
Weltpolitik 20
- Gilpin, Robert 130
- Gladstone, William 64
- Gorbachev, Mikhail 2
- Gore, Al 1
- Greco-Persian Wars (499–449 BC) 130, 153–4
Battle of Mycale (479 BC) 136
Peace of Callias (449 BC) 156
- Hamilton, Alexander 43
- Hermann, Margaret 57
leadership personality type theories of 59–61
- Herodotus
Histories 137
- Hitler, Adolf 1–2, 15, 18, 91
as example of offensive realism 20
foreign policies of 15
personality of 95
- Hobbes, Thomas 95–6
- Holloway, Carson 112
- Homer 139, 149, 151
- House, Colonel Edward 67
- Hussein, Saddam 1
- India 94
- individualism 2, 22, 33, 82–3, 88, 101, 116, 120, 128, 176
Athenian 133, 150
self-actualization 84–5
- Israel 40
- Italy 14, 31
- Jefferson, Thomas 43

- Kagan, Donald 128–9, 134–5
 observations of Pericles 144,
 157–8, 166–8
- Kennedy, John F. 102
 administration of 48
- Kissinger, Henry 12, 16, 63
 writings on Otto von Bismarck
 22–5, 27–8
 writings on Woodrow Wilson
 64–5
- Lasswell, Harold, and theory of
 characteristics of political
 personalities 56, 61
- leadership personalities 72–7, 174
 aggressive 59–61, 63
 conciliatory 59, 61
- League of Nations 62–5, 67–71, 78
 Covenant of 52, 62, 68, 70–71
 failed US ratification of 8, 74,
 78
 members of 65, 70
- Lee, Robert E. 106
- Lenin, Vladimir 94
 political theories of 94–5
- liberalism 84
 opposition to 28
- Lincoln, Abraham 4, 102–3, 105–6,
 175
 Lyceum Address 3
 personality of 105
 political ambitions of 105
- Lloyd George 66
- Locke, John 85
- Lodge, Cabot 67, 70, 72–3
- Lopez, Francisco Solano 49–50
 background of 50
 family of 46
 foreign policy of 50–51
- Louis XIV of France 18
- loyalty 44, 48–9, 106
 concept of 37
 role in autocracies 45
- Machiavelli, Niccolò 2, 19, 36–7,
 39–40, 46, 86
Prince, The 8, 39, 49, 86
- Madison, James 43, 92
- Mahoney, Daniel 121
- Mandela, Nelson 103
- Maslow, Abraham, and concept of
 self-actualization 88–90
- McCain, John, presidential election
 campaign of (2008) 108–9
- Mearshiemer, John 12, 33
 concept of offensive realism
 17–21
- Melgarejo, Manuel Mariano 50
- von Metternich, Klemens 11, 29,
 173
 principle of legitimacy 14
- Mill, John Stuart 92
- de Montesquieu, Charles 85
Spirit of the Laws 96
- Morgenthau, Hans 14, 16
- Morrow, James D.
Logic of Political Survival, The
 35–6
- Moses 39–40
- Napoleon III, capture of (1870)
 30
- nationalism 13, 49
 ethnic 97
 French 123
 Prussian 28
- Naxos 154
- neorealist leadership 14, 21
 concept of 12
 view of role of statesman 15–17
- Newell, Waller 106
*Soul of a Leader: Character,
 Conviction, and Ten
 Lessons in Political
 Greatness, The* 104–5
- Nicias 1, 170
- Nietzsche, Friedrich 93
 concept of ‘amoral will to power’
 89
 concept of ‘self-creation’ 90
 concept of self-realization 93–4
Genealogy of Morals 89
Twilight of the Idols 89–90
- North Atlantic Treaty Organization
 (NATO), French withdrawal
 from (1966) 123

- Obama, Barack, presidential election campaign of (2008) 108–9
- Ober, Josiah, observations of Pericles 167–8
- offensive realism
 leadership characteristics associated with 20–21
 view of international ambition 36
- Orwin, Clifford 132
- Pakistan 97
- Pan-Hellenism 134–5
- Pangle, Thomas 133
- Paraguay 46, 49
 Ciudad del Este (Puerto Stroessner) 49
 Congress 51
 military of 50
- Paraguayan War (1864–70)
 belligerents of 50
 casualties of 51
 Triple Alliance 50
- Pausanias 153
- Peloponnesian League, members of 159–60, 168
- Peloponnesian War (431–404 BC)
 138, 154, 158
 Battle of Potidaea (432 BC) 161
 Battle of Sybota (433 BC) 160–61
 belligerents of 129, 135, 154, 160
 Sicilian Expedition (415–413 BC) 134
- Pericles 2, 4, 6–7, 10, 13, 23, 102, 125, 127–9, 133–5, 138–9, 143–7, 149–52, 155, 157, 159, 166, 170, 175
 death of 141
 domestic policies of 147
 family of 136–8, 140–41
 founding of Thurri 134
 Funeral Oration 128, 132–5, 139, 149, 153, 161–3, 168–9
 imperial policies of 158, 164–5
 leadership qualities proposed by 10
 Megarian Decree 160–61, 164
 military strategies of 160–61, 164–5, 167–70
 rationalism of 139–40, 144, 169
 transformative political ambitions of 59, 96–7, 131, 134–6, 139, 145, 152, 158, 161, 170–71, 173–4
- Persian Empire 155
 navy of 154
- Pflanze, Otto 24, 27
- Plato 92, 129
 Gorgias 139, 144
- Pleistonax 157
- Plutarch 129, 137, 140–41, 155
- Poland, Axis Invasion of (1939) 15
- Prussia 11, 14, 31–2
 foreign policy of 28–9
- realism and strategic perspective 54–5
- realist leaders 32–3, 38, 173
 defence concepts of 7
realpolitik 13, 32–3, 63
 application of 16, 22–5, 27–8, 32, 173
 practitioners of 11, 27–8, 32
 revolutionaries 38, 46, 49, 92, 94, 101
 ideals of 47
 motivations of 42
- Roosevelt, Franklin D. 120
- Russian Empire 14, 20, 31–2
 February Revolution (1917) 41
- Second World War (1939–45) 122
 Anschluss (1938) 15
 belligerents of 1, 15
 invasion of Poland (1939) 15
 Operation Barbarossa (1941) 15
 Vichy France 117
- self-actualization 8, 86, 88–9, 94
 altruistic 97
 collective 82, 90–91, 93–4
 opposition to ambition 95
 role in individualism 84–5
- Sicilian Expedition (AD 415–413) 1
- Sicily, polis of Melos 134, 136

- Siverson, Randolph
Logic of Political Survival, The
 35–6
- Smith, Alastair
Logic of Political Survival, The
 35–6
- Socrates 139–40, 144
- South Africa 94
- Soviet Union 48, 119, 123–4
 Axis invasion of (1941) 15
 Red Army 15
 territorial influence of 2, 48
- Spain 31
- statesmanship 64, 79, 118, 170,
 172
 magnanimous 115
 relationship with leaders’
 behaviour 54–5
 relationship with magnanimity
 103
- Steidlmeier, Paul 90–91
- Steinberg, Jonathan 27
- Sthenelaidas 164
- strategic ambition 41
 examples of 43–4
 role of competence in 45
 role of incentive in 43–6
- Stroessner, Alfredo 46, 51
 ambition of 49–50
 background of 48
 regime of 48–9
- Talleyrand (Charles Maurice de
 Talleyrand-Périgord) 65
- Thasian Rebellion (465 BC) 154
 belligerents of 155
- Third Reich (1933–45) military 15
- Thirty Years’ Peace 157, 161
 clauses of 164
- Three Emperors League, members of
 31
- Thucydides 125, 129, 131–2, 134–5,
 139, 143, 159
History 128, 130, 150
 theory of hegemonic warfare
 130
- de Tocqueville, Alexis 92
- transformational leadership 81, 83–6,
 91, 174
 aristocratic 93
 authentic 90–91
 critiques of 82, 92
 relationship with self-actualization
 86–8
 transformative political ambition 8,
 13, 23–4, 38, 51, 81, 125, 172,
 175
 driving forces of 4–5, 107
 examples of 6, 13, 25–6, 32, 40,
 46–7, 59, 96–7, 131, 134,
 136, 139–40, 145, 152,
 161, 170–71, 173–4
 potential danger of 171
 relationship with study of regimes
 9
- Triple Entente, formation of 32
- Tulis, Jeffrey 78
- United Kingdom 14, 31–2
 Glorious Revolution (1688) 41–2
- United States of America 48, 76, 119,
 123–4
 Civil War (1861–5) 105–6
 Congress 62, 65, 67–70, 72–3, 75,
 77, 108
 Democratic Party 69, 72, 77
 military of 49
 Monroe Doctrine 68
 Republican Party 67–9, 71, 73
 Revolutionary War (1775–83)
 41–3
 Washington DC 67, 72
- Uruguay 46
- Venezuela 92–3
- Vietnam War (1955–75)
 belligerents of 49
- Waltz, Kenneth 12, 33
 concept of neorealism 16
 concept of structural realism
 17–18
- Washington, George 43, 102–3
 political ambitions of 103–4
- Wilhelm II, Kaiser 15, 18
 as example of offensive realism
 20

- William I, King 28, 30
- Wilson, Joseph Ruggles, family of
75
- Wilson, Woodrow 2, 13, 52, 61–4,
71–6, 79
- Article X 70–71, 78
- Congressional Government* 78
- family of 75
- foreign policy of 8, 62–4, 69
- Fourteen Points 66–9
- personality of 61–2, 73–8
- Winter, David 58
- Xanthippus, family of 136–8