

# Contents

---

<i>List of figures</i>	vi
<i>List of tables</i>	vii
<i>About the authors</i>	viii
<i>Acknowledgements</i>	ix
<i>Terminology and acronyms</i>	x
<i>Map of Russian oil industry locations</i>	xiii
<i>Russian oil company family tree</i>	xiv
<i>Oil production by company</i>	xv
1 Introduction: can Russia and its oil companies handle change?	1
2 Rosneft: lord of the rigs	24
3 LUKOIL: patriotic cosmopolite	59
4 Gazprom Neft: reformed rake	99
5 Surgutneftegas: quiet conservative	134
6 Tatneft: Genghis can	159
7 Conclusion: champions of change	182
<i>Appendix 1: Corporate history of Rosneft</i>	194
<i>Appendix 2: Corporate history of LUKOIL</i>	206
<i>Appendix 3: Corporate history of Gazprom Neft</i>	214
<i>Appendix 4: Corporate history of Surgutneftegas</i>	222
<i>Appendix 5: Corporate history of Tatneft</i>	230
<i>Index</i>	235