

Tables

1.1	Royal Dutch/Shell Group board committees	19
2.1	Standard Life group funds under management £bn	51
2.2	Board and board committee membership	53
3.1	Telecom Italia's core shareholders in 1997, just after privatization	59
3.2	Summary of the major events (period 1997–2004)	62
3.3	Telecom Italia equity	62
3.4	Board of directors and board committees	67
3.5	Composition of the internal control committee: Telecom Italia vs Parmalat	70
5.1	Key figures about Sanofi-Synthélabo and Aventis (as of 31 December 2003)	110
5.2	Major events in the takeover battle	112
5.3	Argumentation by Sanofi-Synthélabo, based on the information notice about its offer for Aventis's shares from 26 January 2004	121
5.4	Argumentation by Aventis, based on the press release from 5 March 2004 about its rejection of the offer	129
6.1	Director representation of shareholders of Northern Russia Electric Company	149
8.1	Fifteen Singapore mainboard companies by market capitalization	190
8.2	Board composition and committee membership at ST Engineering	199
8.3	Directors' remuneration at ST Engineering in 2003	203
8.4	Shareholder distribution in ST Engineering	206
8.5	Major shareholders in ST Engineering (Top 20)	207
8.6	Descriptive statistics	211
8.7	Regression results	211
9.1	Kelon's top ten shareholders after Hong Kong and Shenzhen quotation	225
9.2	Major fund diversion between Kelon and Guangdong Kelon (Rongsheng) Group (1997–2001)	231

9.3	Key financial and accounting data at Greencool Technology Holdings Co. Ltd (1998–2003, RMB thousands)	236
10.1	Sales of Toyota by sections and by region (consolidated base)	250
10.2	Ownership structure of Toyota	251
10.3	Sales of Sony by sections and by region (consolidated base)	256
10.4	Ownership structure of Sony	257
10.5	Performance of Toyota and Sony for 1985–2003	261
11.1	v-NET ownership structure	272
11.2	Shareholding structure of v-NET after Sorytel transfer	274
12.1	International comparisons by capacity and sales – major electricity utilities in the world rated by sales	287
12.2	Major electricity utilities in the world – rated by generation capacity	289
12.3	Eskom high-level performance	290