Index

1998 Crime and Disorder Act 114, 115
accounting system changes 6
accreditation for doctors, Belgium 46
achievement, monitoring of, in English hospitals 40
acute hospital, greenfield site
failure to secure for Brighton 147
Airwave radio communications system 132
Anglo-Belgian parallel trends 98
animal rights against live animals for export
partial ban on exports 110
Anti-Social Behaviour Orders (ASBOs), 1998 56, 112
Area Health Authorities, England 39, 82
see also District Health Authorities; Regional Health Authorities
armed protection for VIPs 106
Ashley, James, police shooting in Hastings, 1998
drugs raid 110
assaults on nursing staff 100
Association of Chief Police Officers (ACPO), 1990 50
Setting the Standards for Policing:… 54
Audit Commission 50
Helping with Enquiries: Tackling Crime Effectively 55
autonomy of Belgian hospitals 48
autonomy of subnational public authorities, evidence 138–53
Banditism Commission, Parliamentary Committee of Enquiry into Nivelles Gang, 1988 63
Basic Command Units (BCUs) 111
beds in English hospitals, 1987–2006 37–8
Belgian health care system, organizational chart 36
Belgian hospitals development 34–7
disadvantages 98
federal-level planning 72
policy, 1965–2005 43–8
Rijkswacht/Gendarmerie 50, 64, 99, 118, 121, 125, 130
military character 61
national reach of 68
Belgian police organization since 2001 118–19
police aims to achieve 66
Belgian regime 22–31
Belgian state intervention in contracts and agreements 46
Belgium
federal and decentralized system 24
public policymaking and management 1, 61
Belgium, main police forces 61
BEST diagram and ‘typology’ 18, 20, 143–4
value of applying 152–3
Best Value (BV) regime, police consultation of public 56
Birch, Roger, Chief Constable, Sussex Police, 1983
annual report Sussex Police, 1992, on crime escalation, drugs and moral standards 108
policing style and community consent 104
Blunkett, David, Home Secretary
Home Office Police Standards Unit, 2001 56
BOB (Bijzondere Opsporings Brigade) guard and investigation brigade 119
‘BOOMERANG’ change, return to former policy

211
Continuity and change in public policy and management

British government’s periodic emphases on ‘bobbies back on the beat’ 19

**BOOMERANG, EARTHQUAKE, STALACTITE AND TORTOISE** (BEST) 18, 146–7

patterns of change 146

Brabant killers (Nivelles Gang), 1982–5

Brighton and Hove police merger, 2001 111

research on local perspective, hospitals 81

Brighton and Leuven hospitals professional management 99–100

Brighton General Hospital 85–92

Brighton Health Authority 82

Brighton Health Care Trust 91

Brighton hospitals, current spending 89

key local changes 148

list of major restructurings 91–2

medical school 2001, link to Brighton universities 90

Brighton Hospital story, 1965–2005 85–92

Brighton–Leuven project, interviews and documents 195–7

Brighton, multilevel governance 11–12

Britain and Belgium, similarities and differences 22–3

policymaking similarities and differences 71–80

British civil service and policymaking, reforms 25–6

British Crime Survey, 1988 58

decline of public confidence in police 54

Brixton riots 53

budgetary control in hospitals, England 33

budget category changes 6–7

budgeting in 'advanced' Western states 18

‘bullying culture’ under New Labour 90

burglaries, increase in, 1980 103

capital for Brighton hospitals 87

car speeding in rural lanes of Sussex 102

case studies 186–9

England and Belgium 12

causal process tracing 188

causation 175, 178, 180–81

Cellules Communistes Combattantes (CCC), 1984–5

terrorist bombings, Belgium 62

central and local power, Leuven 126

central government more dominant in England 114, 135, 158

central–local relations of political elites in Belgium 135

change, consequence of strategic action 17

change, gradual, ‘stalactite’ change

professionalization of police 145–6

change management 5–8

changes in crime figures 57–8

change, theories of 135–69

Chief Constable, Sussex Police, 1987–99 annual reports 106–8

civil society

citizens’ attitudes, Belgium and Britain 165

role in policy making 27

Clarke, Kenneth, Home Secretary

police organization re-structuring, 1993 55

classic incrementalism
devolution of hospital system at Brighton/Hove 146

evolution of Belgian hospital system 146

clinical audit, mandatory 34

closed-circuit TV (CCTV) 31

Cluster’s Law 44

Codes of Practice of police 53

Commission for Health Improvement (CHI) 41–2

Commission for Social Care Inspection, merger, 2005 42

Committee P, monitoring Belgium’s police forces, 1991 51, 63, 66, 126
‘community policing’, England and Belgium 30–31, 126, 140

community relations, need for more proactive, with police 60, 69
Community Support Officers 114
comparison across space and time 1–2, 185
of hospitals sector and police 8
competition as selection system 42
competition between police forces, Belgium
bottom-up initiative elements 127
competitive elements in hospital system under Labour and Conservative governments 43
confidence in police
England and Belgium 77
congruence analysis 188
consensual democracies versus majoritarian systems 159–61, 174–5
consensus decision-making in hospitals 39
consensus states (Belgium)
Lijphart’s statistical analysis of efficiency 159
constitutional reform in Belgium 23
constitutions of countries 15–16
continuities over time in Leuven 129
co-payments introduction, Belgium Royal Decree, 1993 46
corruption of police 51, 68
courts, instruments in fight against crime 73
Crime and Disorder Act, 1998 56
crime
change in categories 58
detection league tables, 1995 110
high media coverage 10
increase in, 1968–1982 104
influences on 77
investigation, DNA analysis 9
levels higher in England than Belgium, 1988–2004 76–7
crime victims and police support 77
criminal acts, number of, in Belgium 67–8
criminals, active targeting of 109
critical realism 179–85, 190, 193
criticism of doctors and police 9
Crossroads Bank for Social Security, Belgium 1990
e-government in social sector 46
Crown Prosecution Service (CPS) 54
cultural mechanisms
professional culture of university teaching hospital 156
‘street culture’ of some police 156
Data Protection Act, 106
deaths in police custody, government report on growing number 52
decommodification scores 174
demilitarization of federal police, Belgium 72
democratic self determination 161–7
De splitsing (splitting), national political crisis
Belgium 83, 84, 92, 93, 97, 122
detection rate in Sussex Police 112–13
De Witte, Lode, Governor of Flemish-Brabant 63, 64, 122, 123, 128
diachronic comparisons 1
Diagnosic-Related Group (DRG) system
hospital pharmaceutical expenditure 47
district bureaus, establishment of, 1996 123
District Health Authorities 40
District General Hospital (DGH) 38
District Management Teams 39
DNA testing 31
doctors in Belgium, self-employed 35
doctors, tighter guidance and regulation by managers 34
Dutroux Affair, Belgium, 1996–7, 64, 133, 142, 151
unrest over criminal justice system 29
‘White March’, public demonstration 64
Dutroux, Marc, paedophile and killer escaped briefly from custody, 1998 64
Edmund-Davies report, increase in police pay 52
efficiency and effectiveness, ratio of inputs to outputs 78
efficiency, less in Belgian than English police force 160
efficiency savings 80
England versus Belgium 79
Continuity and change in public policy and management

elite networks, Belgium and England 139
emergency calls, rapid rise, 1980 103
England
Area Health Authorities 39
public policymaking and management 1
no national police force 101
similarities to Belgium 10–11
English hospitals 32–4
market-type mechanisms, increased use 72
English hospitals policy, 1965–2005
rationalization drive 37–43
ethnic equality in police force 116
ethnic minorities, urban disorder and police riots, London, 1980s 28, 54
Euro 2000 Football finals, Belgium
international security concerns 65
Eurobarometer, satisfaction with democracy 163
Eurobarometer, trust in Civil Service, Belgium/Britain 162–63, 166
European Council of Ministers 54
European Observatory on Health Care Systems, 2000 35, 43
European single market
European Union membership, marginal influence 138
government welfare reductions 165
Europol Organization, Maastricht Treaty 54
expansion and specialization, Belgian police 61
expenditure rises for hospital pharmaceuticals, Belgium, 1996 29
federal-level hospital policy, Belgium 92
Federal Security Plan, Belgium, 2000 65
fee-for-service payment of providers, Belgium 43
financial mechanisms, NHS capital budget 156
financial support for Brighton hospitals 87
financial targets 89
fire service, and origin of police, Leuven 120
fiscal crisis in 1976 and 1980s, National Health Service 39
Fisher Report on police rights violation of teenage boys charged with murder 52
Flemings and Walloons, conflict 24, 83, 92
Flemish autonomy 153, 155
Flemish Brabant province, Leuven, administrative capital 116
Flemish Christian Democratic elite interaction 94, 96, 194
football hooligans, Heysel Stadium, Brussels, 1985
deaths and injuries 62
foot patrol, efforts to direct more officers, 103–4
form filling by police 31
Foundation Trust (FT) 42
Francophone students, Thursday riots in Leuven, 1975 121
Francophone (Walloon) university, Louvain-la-Neuve, 83, 93
funding needs, Leuven 125
funding of Sussex police, 2002–03 112
Gasthuisberg plan 194
Gatwick airport, Sussex, special police unit 102
Gendarmerie
district staff merger with Leuven 118
municipal police differences 129–30
gender equality in police force 116
general practitioners in medicine 38
geriatric ward, indefensible nursing practices 100
TV documentary on Brighton hospitals 90
governance networks, different in England 139
government influence
Leuven and Sussex, comparison 130–31
government initiatives, impact of, on police 113
government intervention in hospital system 30, 31, 48–9
Index

215
government pressure for hospital economies, England 37
governments, declining public trust in 5
Gow, Ian, Conservative MP for Eastbourne
murder by IRA bomb 108
Greater London Council, police monitoring 104
in Brighton, 1987 107
Hall three-level model 146‒7
value of applying 152‒3
Hans Sigrist Foundation, University of Berne, Switzerland 197
Hastings hospital, priority capital 87
Hastings Shooting, retirement of Paul Whitehouse 133
considered a loss to force 111
police investigation of Sussex police 111
headline crimes, failure to solve 68
health care
comparisons, England and Belgium 74, 75
expenditure, rising 30 164‒5
insurance, Belgium, 1960s 44
provider, free choice of 43
health care as federal responsibility, Belgium 35
Healthcare Commission, merger, 2005 42
health care public spending, limits to growth of international problem 98‒9
health insurance system 35
health matters, high media coverage 10
Health Supervisory Board, England, government policy 40
help from public for police 104
Her Majesty’s Inspectorate of Constabulary (HMIC)
Matrix of Police Performance Indicators, 1987 54
Heysel Stadium, Brussels, football hooligans, international criticism of Belgian policing 62
hierarchy emergence, 1979‒90, England 33
high-profile crime fighting
political and media pre-eminence 73
historical institutionalism 13‒15
historical narratives 189‒91
HM Inspectorate of Constabulary 50
Home Office Circular 114/83
Manpower, effectiveness and efficiency on the police service 105
Home Office Police Standards Unit 50
Home Office power, performance-driven culture 113
Hospital Act, 1963 (‘Cluster Law’), Belgium 44
Hospital Act 1973, Belgium 28, 45
hospital care, Belgium and England public experience figures 160‒61
hospital funding in Belgium 36‒7
hospital pharmaceutical expenditure Diagnostic-Related Group (DRG) system 47
Hospital Plan for England and Wales, 1962 86
new hospital building 38
hospital reform in England 1985‒95 29
hospital run by Christian institution, Leuven 94
hospitals 1, 8, 80‒100
admissions minimization, Belgian objective 45‒6
beds, fall in number, Leuven 95
Belgium moratorium on new hospital beds 72
health care organizations and 136 national reforms 32‒49
patient co-payments for visits to doctors, increase in 72
reduction in waiting times, England 72
‘trusts’, self-governing public corporations 33
hospital services, 1960s, Belgium/England comparison 28
hospitals in Belgium, lack of professional management 73
hospital spending, limiting measures 99
hospital stays, falls in 1965‒2005, England 37
hospital trust chief executives clinical responsibility, no training 41

Christopher Pollitt and Geert Bouckaert - 9781849802291
Downloaded from Elgar Online at 01/27/2019 06:24:36AM via free access
Hove (Holmes Avenue) development 87–8
Hulpagenten, Belgium, ‘community support officers’ 69
‘hyper-innovation’ and ‘hyper-modernism’ in Britain 23

Ieven, Ray, head of Leuven Police 1971 organised shooting training, reduction of riots 121
impartiality of civil service, England 169
increased autonomy, Belgium 158
increase in recorded crime 1965–2005, England 60
information and communication technologies (ICTs) and police 9
innovations and change 6
input legitimacy 162
of electoral arrangements 167
reflecting will of people 161
institutional change, patterns of, ‘BEST’ schema 18
insurance for healthcare, Belgium 44, 75
integration of police personnel, Leuven 123
intensive training of police, need for 69
internal market for NHS, efficiency through competition 157
international comparisons 183–6
international crime 73
International Monetary Fund (IMF) aid 147
Internet connection, public service 7
‘interpolice zones’, coordination between local forces, 1995 64
Interpolice Zones, Leuven 119
interviews with hospital chief executives 85
IRA bomb attack, Grand Hotel Brighton Conservative Party Conference, 1984 105
Bognor Regis and Brighton, 1995 110
James, Peter, crime novels set in Brighton 102

Jones, Ken, Chief Constable, Sussex Police, 2002 emphasis on performance indicators 111, 115
new style leadership 133
Judicial Police, Belgium 50, 61, 123
justice and administration, Leuven 126

Katholieke Universiteit Leuven (KUL) 92–7
de splitsing (splitting up) 83, 93
finance and government crisis, 1998 149
formal inauguration, 1985 94–5
knowledge construction 173
major structural reform, 1997
budgeting and decision-making 96
strong position, training Flemish doctors 93
Ziekenhuis, Leuven, new 144
Earthquake type change 149

Labour Government, 1997
Abolition of market (White Paper, 1989) 145
Labour Party Conference, Brighton, policing, 1997 110
Labour victory, Greater London Council (GLC), 1981
Police Committee 52
legal mechanisms
Police and Criminal Evidence Act, 1984 28, 52, 113, 132, 153, 155
Police Community Support Officers (PCSOs), 2002 155
legal requirements or guidelines 154
length of service of chiefs of police, political leaders 128–9
Leuven, ancient Flemish city 82
area and population, map 117
comparison with Sussex 130–34
hospitals, key local changes 148
multilevel governance policy 11–12
one-city police zone 128
PilotPoliceZone (PPZ), 2000 124
similarities to Sussex 131–2
Leuven City Security Charter 1997, priorities for Leuven 124
Leuven Hospital Story, 1965–2005
92–6
Leuven interviews
consistent political vision, longer-
term changes 133
Leuven police, (De Leuvense Politie)
101, 116–20, 151
analysis 125–30
Leuven Police Zone, mergers, 2001
124
liberal democracies 23–6
life expectancy statistics 75
linguistic cleavages in Belgium, Flemish
and French, some German 24
local case studies, Brighton and Leuven
12
local changes, key in hospitals 148
local communities, instruments in fight
against crime 73
need for police connection 60
Local Criminal Justice Boards 114
local issues and neighbourhood
approach for police 69
local ‘partnerships’, pressure for, Sussex
133
local policies, versus national 11
local zones for police, establishment of,
2002 65
Maastricht criteria, European Single
Currency 47
majoritarian states (England), Lijphart
on 159, 161, 174
managerialism in Belgian police and
hospitals 66, 72–3
managerial power, growing emphasis
136
in English hospitals and police 30,
33, 74, 115, 135
managerial professionalism, Leuven,
doubts about 126–7
managers, no clinical training 34
mayoral influence on local police,
Leuven 128, 129, 131
mechanisms to explain patterns
153–8
medical expertise ‘as bargaining
counter’ 34
medical profession, resistance to
competitive market 33, 41
merger of Municipal Police forces of
Leuven, Heverlee, Kessel-Lo and
Wilsele
1976–7, dog section and motor-cycle
section 122
merging and regrouping hospitals,
Belgium, 1989 45
micro-management, Cabinet office
paper 168
miners’ strike, England, 1984–5 28
left-wing criticism of police 53
miners striking, Belgium 1986
violent suppression by Gendarmerie/
Rijkswacht 63
minimization of hospital admissions,
1985–95, Belgium 29
Ministers of the Interior, Leuven 128
Ministry of Public Health and
Environment, 1980 36
merger with another Ministry,
Belgium, 1995 47
moratorium on opening of new
hospital beds
Belgium, 1982 44–5
Mouchaers, Jean-Paul, Korpschef,
2007
consultation on local security plan
125
multicultural and multi-ethnic
communities 9
multigovernment policymaking, nature
of 138–53
multilevel governance in Belgium and
England 1, 97–8
multiparty Belgian political system
10
multiplication of specialist national
bodies, police in England 72
municipal police and fire service
integration, Leuven 120
Municipal Police, Belgium, 50–51, 61,
117, 119, 121, 123
mergers, 1976–77 122, 124
position on size of units, Leuven,
one-city police 128
strike, 1982 62
murder of Stephen Lawrence, London
criticism of police handling 55
Macpherson Inquiry report, 1999
56
mutualities’ health-care expenditure, Belgium 47

National Alliance of Christian Mutualities, Belgium, 44
national and local plans 136
National Crime Squad, 1998 55–6
National Criminal Intelligence Service, 1997 50, 55, 72
National DNA Database 50
National Health Service (NHS), 1948 7, 28, 32, 33, 37, 91
Brighton hospitals, part of 86
expenditure as percentage of GDP 164
free at point of access 75
laundry, domestic and catering services
compulsory competitive tendering, 1985 40
Management Board, creation of government policy 40
professional managers 32, 115
restructuring as ‘internal market’, 1989 41
spending restrictions for Brighton 99
‘tripartite’ basis 38
trust status 41
National Institute for Clinical Excellence (NICE) 34, 48
regulatory body 41
National Institute for Sickness and Invalidity, Belgium 35 (INAM/RIZIV) 43–4
national league tables for police, pressure to improve position 109
national level policymaking, local policy implementation 162
national performance measurement system Belgium, 27, 30
England, 27, 30, 57
National Police DNA Database 114
national police force, absence of, in England 50
Belgium (Rijkswacht/Gendarmerie) 50
performance indicators, Home Office Circular 17/93 55

National Policing Improvement Agency 50
National Policing Plan (NPP), annual requirement 29, 150
national political crisis, 2007–2008, Belgium
party and regional divisions 168
national reforms 22–31
Belgium and England 71–80
National Reporting Centre, 1972, England 52
National Union of Socialist Mutualities, Belgium 44
Neighbourhood Policing Teams, Sussex, 2004/05, 111–12
Neighbourhood Watch, growing enthusiasm of public 105
Sussex, 1987 107, 114
‘New Deal’ for junior doctors 89
‘re-disorganization’ 33–4
stronger Whitehall grip on hospitals 90
strengthening of hospital managers 29
Newman, Sir Kenneth, Commissioner for Metropolitan Police, 1982 53
New Public Management (NPM) reforms 16

‘Octopus Agreement’ May 1998
integrated police force proposal 64
oil price shocks, 1970s, British economy 147
operational autonomy for police, England 169
Operation Bumblebee, anti-burglary initiative 109
Order of Physicians, Belgium, registering doctors 35
Organisation for Economic Co-operation and Development
health care expenditure 47–8
records, performances in 159
organizational mechanisms, medical payment system at KUL 156
output legitimacy 161–7
Parliamentary Committee for Home Affairs
report on growing number of deaths in police custody 52
partnerships policy 149–50
patients, active role in own care 100
patterns of institutional change 143–6
pay increase, 1979, English police 72
Pentagon platforms
move against fragmentation and non-communication 67
performance indicators (PIs) in English force, 1982
District Health Authority (DHA) 40
English police and hospital systems 27, 150
high level compared with Belgium 131
Regional Health Authority (RHA) 40
Sussex force 130
performance measurement, England 90, 133, 135
in English hospitals 33
performance-related pay (PRP), resistance from police unions, 55
personnel management systems, Belgium 25
physical violence of citizens in UK 9
Pinksterenplan, (Pentecost Plan) 1990, 66, 133, 151
emphasis on community policing, 29 63
police accountability 53, 109–10
changes in England and Belgium, comparison 70
co-operation across the EU 54
corruption and complicity, Belgium 64, 141
corruption in England 28, 141
discontent with, in Belgium 62
national reforms 50–70
Police and Criminal Evidence Act (PACE), 1984 28, 52, 113, 132, 151
central government initiative 149
codification of police powers 53
deep change in handling police suspects 153
training requirements 105–6
police and fire service separation in 1935 120
police and hospital policies, overview 26–31
Police and Magistrates Courts Act, 1994
Home Secretary’s role strengthening 55
local authority role weakening 55
police areas in England, larger than in Belgium 101
police–community relations, England 53, 141
Police Community Support Officers (PCSOs) 69, 112, 136, 155
‘plastic police’ 57
Police Complaints Board, 1976, England 52, 111
police force amalgamations, Belgium, 1970s 61–6, 118, 122, 123, 125–6
police force structures and sizes, Leuven/Sussex 130
Police Function Act, Leuven 1992
coordination of tasks 123
functions of Municipal police/Rijkswacht 63–4, 119–20
police, local jurisdictions, Brighton and Leuven 101–34
police manpower, 1987 annual report, Sussex Police 106–7
Police National Computer, 1969, England 52
police numbers in England, unreliability of statistics 59
police numbers in Belgium 68
police officers on streets, popular demand 114
police pay increases, England 52
police policy, British and Belgian, 1965–2005 51–61
monitoring, seen as ‘politicization of police’ 52–3
police, probity in doubt, 1988/89 54
police services 1965–85, comparison, Belgium /England 28
high-tech operations 31
reduction in Belgium 28
police specialization 136
police statistics, selected, England and Belgium 76
police training in Leuven 120–21
police training in technology 31
Policing Improvement Agency, 2004 72
Policing in Sussex, 1990
public opinion survey, University of Sheffield team 108
policing, traditional ‘beat’, prevention of, by other duties 105–6
policy activism for police, debatable good 4, 75
policy aspects 3–4, 7
policy instruments, changes in levels 71
policymaking as ‘bright ideas’, England 40–41
policymaking for English hospital system
government intervention increasing 43
political control over police, Sussex, tightening 131
political systems of England and Belgium 10–11, 16, 23–6, 137
politicians, local, role of, in Leuven 130
politicization of public service 27
popular culture, hospitals and police 10
powers, devolution of, in Belgium to Wallonia, Flanders, Brussels 24
Primary Care Trusts, ‘independent treatment centres’ 42
Princess Royal Hospital, Haywards Heath 88, 90
prisoner transportation contract 55
Prison Policy, Belgium, 2000 65
private health care expenditure
Belgium in 2000, lowest rate 47
private security industry 66, 73
probation services 73
professionalization of local police 60, 72
proportional representation system 161
Prosecution of Offences Act, 1985 54, 106
public health insurance, compulsory in Belgium 34–5, 43
public order breakdowns, England 31
public policy change, levels of examples in National Health Service (NHS) and police 7
public policymaking and management Belgium and England 192
public reporting of crimes, variable 58
Public Service Agreements (PSAs), England 30, 57
public trust decline in police and criminal justice system 136
Quality of Service (QOS) initiative 54
radical conservatism 145
radical constructivism 176–9, 183, 187, 191
rainbow coalition in Belgium, 1999
liberals, socialists, environmentalists 65
rationing of NHS investment 147–8
recorded crime, tables of, England and Wales, 1965–2002
statistics, unreliability of 59–60
reforms, intensity of, Belgium and England
comparisons over time 71
Regional Directorates of Health and Social Care, 2001 42
Regional Health Authorities, England 38, 40, 89
Regional Offices of NHS 42
regulation by central government, increase in England 60
resignation of Ministers of Justice, Belgium 64
resistance to centralised reorganisation, England 168
Resource Allocation Working Party (RAWP), 1976 188
allocation of NHS revenue funds 89
resource allocation, health authorities 39
respect for authority, loss of, in population 116
revenue monies to northern England more poverty and sickness 89
Rijkswacht and Municipal Policemergers
local police forces 125
Rijkswacht District, Leuven 119, 127
Rijkswacht/Gendarmerie 50, 64, 99, 118, 121, 125, 130
entente with Leuven police, 1968 after de splitsing (splitting up) 121
military character 61
national reach of 68
Rijkswacht/Gendarmerie, 1960s
Central Bureau for Investigation (CBO) 61
Surveillance and Detection Branch (BOB) 61
rival images of police 114
Royal Commission on the National Health Service (‘Merrison report’) 1979 39
Royal Decree No. 47, Belgium, bed approvals and process criteria 45
Royal Sussex County Hospital (RSCH) 82, 87, 88
budgetary overspend 83
ill-treatment of elderly patients 83
main development events 86
Tortoise type change 148
‘undercover’ BBC TV documentary on 83
Safer and Stronger Communities Fund 114
satisfaction level with own country’s democracy 163
scandals and disasters, Belgium, 1980s, 1990s 51
Scarman Report, 1981, police–community relations 53
Sussex Chief Constable finds unnecessary 104
Scharpf, Fritz W. on input-oriented and output-oriented legitimization 161
Serious Organised Crime Agency (SOCA) 50, 59, 114
Sex Discrimination Act, 1975, women in police force 103
social and technological change effects of, on police 116
impacts on management of hospitals 100
social expenditure 174
social habits and norms, changes in 9
social sciences, controversies in 13, 158–67, 172–3
South Yorkshire Police Authority attempted disbanding of certain police units 53–4
spatio-temporal contexts 185
Special Intervention Squad (SIE/DYANE), Belgium, 1970s dealing with hostage-taking 61
specialist skills in policing 60, 69
speciality-based divisions within hospitals, England 38
specialized and generic policing, Leuven 126
Special Operations Unit, 1986, Sussex 106
stability of Belgium 23
Stadswachten (town watch), Belgium 69
stakeholder groups, different opinions 142
‘stalactite’ change, gradual change 18
‘star system’ for British hospital trusts ‘stars’ for performance 42
state power and citizen rights, Leuven 126
Statutory Performance Indicators (SPIs) 57
stereotypes of Belgium from British perspective 22–3
St Gasthuisberg site, Leuven, hospital rebuilding project 94
strategic action, in institutional contexts 17
Strategic Health Authorities 42, 92
street crime, violent, England 31
suspect packages searches, Sussex police 106
Sussex interviews 133
Sussex map 103
Sussex Police 101, 112–116
active in community liaison 116
active in neighbourhood-based policing 116
distance of national government
changes of Home Secretaries 129
merger of five forces, 1968 102
national trends resisted
pepper sprays instead of CS gas 113
unmarked cars for armed response 114
Organizational Monitoring Unit
performance indicators 108
specialization and professionalism 151
urban centres, Brighton, Hastings 102
Sussex Police Annual Report 1984
terrorist attack on Grand Hotel,
Brighton 105
Sussex Police Standard
service standards expected by public 109
targets and minimum service levels 110
target lengths-of-stay, Belgium 46
target-setting emphasis in England 135
targets system, England 30
‘taser’ guns, for English police forces 69
Team Consult report, 1995
recommendation of decentralized
district teams 123
Technological changes, hospitals and
police 9, 136–7
closed-circuit TV (CCTV) 155
demands on hospitals 100
forensic science, DNA testing 155
professional training, needed for 132
terrorism fears 73
terrorist activities, appeals against
convictions
‘Guildford Four’, ‘Maguire Seven’,
‘Birmingham Six’ 54
Terry, George, Chief Constable, Sussex
Police 103–4
Tobback, Louis, socialist minister,
Belgium 1987
development of police policy 63
Mayor of Leuven 117, 121, 123–4
Vice-Prime Minister, 1997 124
trade unions in police, Belgium and
England 51
traffic increase, addition to police tasks
109, 127
Trafford, Sir Anthony, consultant
physician, Royal Sussex
influential innovator 142
trust in police, higher in Britain than
Belgium 77–8
TV series about hospitals and police
10
UK, centralized state, domination of
local authorities 24
UK political system, majoritarian and
adversarial 23
‘Unit beat policing’ (UBP), 1967
car patrolling instead of foot patrols 52
University Hospital Leuven (UZ
Leuven) 95
best and biggest teaching hospital in
Belgium 83, 94, 96
costing factors in growth of
Leuven and Brighton 96
financial crisis 93
stable compared with NHS 96
university hospital, special
characteristics 95
urban disorder, Handsworth, Brixton,
Broadwater Farm 54
value for money (VFM), police
concern with measured efficiency 53
Van Sina, Mayor 1982, 1988 122
Vesalius Acts, 2005, integration of
police personnel 65–6
Vlerick Business School, Belgium
training of senior police officers 66
Wallonia, autonomous region of
Belgium 10
welfare states 162
and competition of EU single
market 167
Whitehall control, growth of 133, 168
in management of police forces 150
Whitehouse, Paul, Chief Constable of
Sussex Police
alternatives to CS gas for riot control
142
Index

annual report 1993, standards of service expected by public 109
forced early retirement, traumatic for Sussex force 132‒3
Whitehouse, Paul, Chief Constable of Sussex Police resignation, effect of 150‒51
White Paper, Working for Patients, 1989 33, 91–2
hospital competition for contracts 145
restructuring of National Health Service 41
Zonaal Veiligheidsplan, 2005–2008 (local security plan) detailed statement of plans 124