Index

6, P. 6

Aarhus Convention (1998) 115
access to meetings 118–19
accountability 2, 5, 6, 8–9, 11, 12, 32
for forest-sector objectives 86, 87–8, 89, 91, 132–3
for military equipment export policy 32, 33, 39, 40, 42, 45–7, 133
actor-driven perspective 2, 9
actors
actorhood 11, 74
ambiguous actorhood 142–3
appropriate actors 107–9
autonomous actors 9, 140
categories in ISO 26000 process 50–51, 52, 55
established actors 121
identities of 11, 137–9, 140
market actors 66–8, 74–5, 138
modern actor/modern actorhood 3, 10–12, 135–6, 145, 146
negotiations among 9–10
proper actor/proper actorhood 135, 136, 138, 140, 143
administrative logic 98, 101, 102, 109
Advisory Council on Foreign Affairs 35, 36, 37, 38, 39, 42
see also Export Control Council (ECC)
agency
authorized agent 10, 12, 135
construction of 135–7
democratic agents 137, 140, 142
types of 10, 135
agenda control 86, 119–20, 123, 133
Ahrne, G. 15, 82, 128, 139
Alexius, S. 75
Ambiguity
ambiguous actorhood 142–3
ambiguous identities 11, 140
ambiguous knowledge 3, 12
Amnesty International 8, 37–8
appropriate actors 107–9
authority
of ISO 49, 61–2
right to be accredited with 14–15
of social scientists 134
authorized agent 10, 12, 135
autonomous actors 9, 140
balanced representation 49–50, 52–6, 62, 63
Behn, R. 5
Berger, P.L. 3, 11
Bevir, M. 9
Biersteker, T. 4, 5
Blair, Tony 6
Blom-Hansen, J. 10
Blomqvist, C. 75
Bofors 44
Bogdanor, V. 5
Bohman, J. 14
Boli, J. 49
Boström, M. 8, 49, 61, 81, 82
Bouckaert, G. 6
boundaries, public–private 1, 2, 4, 5, 32, 49, 144
Bourdieu, P. 25
Brunsson, N. 5, 6, 8, 11, 75, 82, 111, 128, 135, 139
business relationships 65, 73, 74
capability of participants 3, 10–12, 120–23, 135–6
central organizer role 89, 90–91, 140
Chadwick, A. 6
Christensen, T. 5
civil servants 5, 6, 134, 145
civil society organizations 17, 19
Clark, T. 75, 76
Committee on Environment and Agriculture 81
Committee on the Constitution 32, 33, 34
cases scrutinized by 35–9, 44
complex services, public procurement of 65–78
see also management consultancy services, public procurement of; Swedish Act for Public Procurement (APP)
‘concerned public’ 115, 116, 120
consensus principle
and forest sector interim targets 83
and ISO 26000 process 50, 56, 57, 58–9, 62, 63
and military equipment export policy 37, 40, 43–4, 46
customer stakeholders in ISO 26000 process 52, 54, 59–60, 62–3
Consumers International (CI) 54, 60
contract documents 67
Corporate Social Responsibility (CSR) 48–9, 87, 133
see also ISO 26000 process on Social Responsibility
corruption 67, 76
cost effectiveness 96, 98
Cyert, R.M. 110
Czarniawska, B. 75
Czarniawska-Joerges, B. 76

Dahl, M. 8
Daniels, N. 94
de Bruijn, H. 5
decentralization 1, 2, 16, 81, 89
decision imperative 102, 103, 111
decision-making process
decentralization of 1, 2
democratic values in 2–12, 32, 132–5
expert-dominated 13
methods see consensus principle;
voting
purpose of 111–12
delegation 20
of responsibility for military equipment export policy 33, 40–42, 45, 46–7, 133
deliberative democracy 6, 7–9, 16, 29, 144, 145, 146
democracy as policy 24–5
democratic agents 137, 140, 142
depoliticization of discussions 122, 128–9
developing countries 54–5, 57
DiMaggio, P.J. 3, 11
Dinkelspiel, Ulf 36
direct procurement 70, 73
discourse
on democracy 27
meaning of 14–15
on youth 25–7
on youth in local democracy 28
Djelic, M.-L. 4, 49
Dryzek, J. 7
Dunn, D.D. 5
e-democracy 16
e-government 6
eco-labelling 82, 89
effective participation
in forest-sector objective-setting process 86, 89, 134
in ISO 26000 process 56–9, 62, 134
EIA Directive 115
Ekelund, H. 82
Elam, M. 114, 115
elections 21, 24
elites 7–8
Elster, J. 6, 10
enlightened understanding 84–6, 89, 90
Environmental Code 113, 115, 116, 117, 118, 119–20, 123, 125, 128
Environmental Court 113, 116
environmental impact assessment (EIA) process for nuclear waste management
and participants in 115, 116–17, 129
and sustainability 113, 114, 115, 128
and public consultations 117–27
and RD&D process 114, 118–19, 120, 125, 127, 128–9
environmental organizations, participation in nuclear waste management decisions 114, 115–26, 128
Environmental Quality Objectives 85
environmental sustainability 48, 49, 81, 85, 91, 113, 114, 115, 128
environmental targets 83, 89, 90
equal human value principle 96
equality in public purchasing 65, 67, 68, 70, 72, 74, 76, 77, 78
Eriksson, Mats 116
Erlingsdottir, G. 75
Espoo Convention 117
established actors 121
ethics 104–5, 116, 127
EU Commission 67
European Union (EU) 1
Aarhus Convention (1998) 115
EIA Directive 115
public procurement directives 66–7, 72
expert-dominated processes 13
experts
in forest-sector objective setting
process 83, 86, 87, 90
in healthcare sector priority setting
process 98, 100, 102, 108
in ISO 26000 process 52, 54, 55, 58, 59, 62, 87
in nuclear waste management 114, 115, 116, 120
Export Control Council (ECC) 42–4, 46
export of military equipment see military equipment, export policy for

facticity 99
Fernler, K. 75, 95, 110
flexibility 20, 28
Forest Law 81, 89, 90, 91
Forest-Sector Council 80, 82–91
forest sector objectives 79–92
democratic values in the process
84–8, 134
effective participation and agenda control 86, 89, 134
enlightened understanding 84–6, 89, 90
representation and accountability
86–8, 89, 91, 132–3
interim targets 79, 83–4, 85, 86, 88, 90
meanings of 85–6, 89–90
organizational factors influencing process 89–92
process of developing 82–4
Swedish forests and forest policy in short 80–82
Foucault, M. 15, 29
framework agreements 70–71, 72
free market competition 66–7, 74
Furusten, S. 9, 69, 75, 76

Garsten, C. 8
Gastil, J. 7
Gilljam, M. 16–17
glacial time perspective 126–7
goal formation 16
Gordon, C. 29
governance
challenges for old actors 92
and construction of the modern actor 9–12, 135–6
democratic implications of 2, 4–9, 144–5
dimensions of organization of governance structures 137–42
from governance to governmentality 28–30
increasing trend towards 1
local governance 14
Government of Sweden 114, 124
government stakeholders in ISO 26000 process 52, 54, 63
governmentality 29
Greenaway, J. 8
Greenpeace 8
Greiner, L.E. 76
Grimsey, D. 81
group size 8
Haas, P. 3, 12
Habermas, J. 7
habitual behaviour 90–91
Hajer, M.A. 1, 2, 6, 9
Hall, R.B. 4, 5
Halpin, D.R. 8
Ham, C. 94, 95
Hamilton, G. 82
healthcare
and professionals, role in healthcare sector priority setting 97–103, 108, 109, 110–11
and differing degrees of organization 102–3
and organizing ‘decision-able’ actors and knowledge 107–12
and patient participation 103–7, 108, 109, 110–11
Helgesson, C.-F. 110  
Hellström, Mats 36, 37–8  
Higgins, W. 49  
Hirst, P. 6  
historical ties 36, 46  
hollowing out 1  
Hood, C. 6  
human rights 34, 37–8, 49, 62  
illusive procurements 71–2  
 inclusion 6, 7, 9, 11, 12, 16, 133  
ISO standards based on 49  
of young people 14, 15, 18, 19, 21–3,  
26, 27, 29–30, 133  
industry stakeholders in ISO 26000  
process 52, 54, 59–60, 62  
influence 22–3  
information activities 116  
interest organizations 9, 21, 63, 91–2,  
104, 138  
international agreements/international  
law 34, 49  
International Labour Organization (ILO)  
49, 53, 60, 62, 63  
International Standardization  
Organization (ISO)  
legitimacy of 49–50, 53, 61–2  
purpose of 48  
as stakeholder 61–2, 64  
ISO see International Standardization  
Organizaton (ISO)  
actor categories in 50–51, 52, 55  
criticisms of 49  
democratic values in 50–64, 133, 134  
legitimacy of ISO 49–50, 53, 61–2  

Jacobsson, B. 5, 8, 109, 145  
Jasanoff, S. 3, 12  
Jeppersson, R.L. 10, 11, 135  
Jessop, B. 5  
Jones, R. 7  
Jutterström, M. 135  

Kieser, A. 76  
Kjær, A.M. 1, 9  
Klijn, E.-H. 2, 5, 8, 9, 10  
knowledge  
ambiguity of 3, 12  
required for priority setting in the  
healthcare sector 99–100  

contested delimitations of  
100–102  
from patient perspective 104–6  
preformatting of 109–10  

Kooiman, J. 4  
Koppenjan, J. 10  
labour rights 49, 62  
labour stakeholders in ISO 26000  
process 52, 53–4, 56, 57, 63  
Laegreid, P. 5  
Lager, Per 43  
language difficulties 56, 58, 59, 63  

law, importance of 125–6  

Law on military equipment 34  
learning 10  
Levine, P. 7  
Lewin, L. 5  
Lewis, M.K. 81  

liasion members (international) in ISO  
26000 process 52, 53  
Liaison Task Force (LTF) 58  
local governance 14  

see also municipalities  
local residents, participation in EIA  
process 115, 116, 120, 122, 123–4  
logics of appropriateness 98, 102, 109,  
110  
Lowndes, V. 9  
Loya, T. 49  
Luckmann, T. 3, 11  

Lund, Gunnar 42–3, 45  
Management by Objectives (MBO) 81,  
85, 145  
management consultancy services,  
public procurement of  
APP regulation relating to 67  
bypassing APP 70–72  
need for management consultancy  
services 75–6  
personal factors as selection criteria  
68–70, 73–4, 75–8  
regulating power of APP over  
practice 72–4  
management consulting, critical  
literature on 75–6  
March, J.G. 3, 11, 12, 109, 110, 145  
Marcussen, M. 1  
Margetts, H. 6
Index

market actors 66–8, 74–5, 138
market mechanisms 6, 74, 77
market values 2, 74, 141
May, C. 6
media participation 59–61, 124
medical-professional logic 98, 102
memorandum of understanding 49, 53, 62, 63
meta-governance 29
meta-governors 5, 9, 144
meta-organizations 82, 128
Metzger, R.O. 76
Meyer, J.W. 10, 11, 76, 131, 135, 137
military equipment, export policy for
delegating responsibility for 33, 40–42, 45, 46–7, 133
organization of policy field 35
modern actor/modern actorhood 3, 10–12, 135–6, 145, 146
monitoring 16, 22, 24
Montin, S. 16, 17
moratorium, youth living under 18, 19, 22, 26–7
Mörth, U. 4, 8, 81
multi-stakeholder approach 49–50, 53, 54, 57, 61–2, 63
municipalities
changes within 16, 20
including young people in municipal
governing 22–3, 28
role in EIA process for nuclear waste
management 116, 118, 121, 123–4
mutual recognition in public purchasing
67, 74
national debate 123–4
national mirror committees 50, 55
need solidarity principle 96
nepotism 67, 76
network-based governance 1
ambiguous actorhood in 143
organizational capacity in 139–41, 142
representation issues in 133
state role in 28–9, 144–5
new institutionalist perspective 135–6
New Public Management 145
Nilsson, P. 18, 26
Noaksson, N. 109
Noble, G. 7
nondiscrimination in public purchasing
67, 74
non-governmental organizations (NGOs)
in forest-sector objective-setting
process 79, 82
in ISO 26000 process 52, 54, 55, 56, 59–61, 62–4
in nuclear waste management
consultations 117
refining agentic capabilities of 136
Nuclear Activities Act 114, 118, 119–20
nuclear waste management, public
involvement in 113–29
Nygren, Jan 38, 43
observers
in ISO 26000 process 52, 54
in public consultations within EIA
process 118–19, 121
OECD 6
off-label prescriptions 101
Olsen, J.P. 3, 6, 11, 75, 145
opinion polls 113, 126–7
organizational capacity 139–41
organizational factors 137–42
organizational identity 11, 137–9, 140
organizational routines 141–2
organizational theory 9
post-bureaucratic school of 8
otherhood 136
multiple otherhood 143–4
otherness 28
outsourcing 6
Pagrotsky, Leif 43, 44
Papakostas, A. 15
participation
effective participation in forest-sector
objective-setting process 86, 89, 134
new forms of public participation
6–7
political participation 16–17
of young people 17, 21–8 passim,
30
stakeholder participation in
healthcare sector priority
setting 94–112, 134
stakeholder participation in ISO 26000 process 53–4, 55
effective participation 56–9, 62, 134
stakeholder participation in nuclear waste management decisions 117–29, 134
see also deliberative democracy
patient participation in healthcare sector priority setting 103–7
justification for 110–11
knowledge from ‘patient perspective’ 104–6
preformatting identity and behaviour 108, 109
separate organization of patients 106–7, 108
status of patients’ representative 103–4
patients’ associations 103, 104, 105–6, 107
Peters, B.G. 1, 4, 29
Peters, G. 5
Pfeffer, J. 9
Pierre, J. 1, 4, 16, 29
politicians’ role in governance structures 5, 28–9, 144–5
politics and science, relationship between 126–7
Pollitt, C. 5, 6, 7
polluter-pays principle 114
post-bureaucratic school of organizational theory 8
Powell, W.W. 3, 11
power 22, 23, 24, 28–9, 30
preformatting
of form and content of knowledge 109–10
of participants’ identity and behaviour 107–9
Premfors, R. 146
proper actor/proper actorhood 135, 136, 138, 140, 143
proportionality in public purchasing 67, 74
Przeworski, A. 2, 8
public access to official records 68, 72
see also minutes of meetings
public–private partnership 6, 16, 81
public procurement 65–78, 133, 134
see also management consultancy services, public procurement of; Swedish Act for Public Procurement (APP)
purchasing, public see public procurement; management consultancy services, public procurement of; Swedish Act for Public Procurement (APP)
Radin, E. 5
referendums 16
regional consultation meetings 117, 118–19, 121, 122, 125
Rein, M. 2
‘repetition’ meetings 122–3
representation 2, 6, 7, 9, 11, 12, 49, 86–8, 91, 103–4, 133
balanced representation 49–50, 52–6, 62, 63
representative democracy 4–7, 16, 133, 140, 144, 145–6
Research, Development and Demonstration (RD&D) process for nuclear waste management role of experts in 114, 115, 116, 120
rules well defined in 114–15
separation between EIA process and 114, 118–19, 120, 125, 127, 128–9
traditional domination of 116
research funding, distribution of 119
resource dependency 9
resources, young people as 20
responsibility
for forest-sector objectives 86–8, 91–2, 132–3
for military equipment export policy 32, 33, 35, 40–42, 45, 46–7, 133
Social Responsibility (SR) 48–9, 87, 133
see also ISO 26000 process on Social Responsibility
Rethemeyer, R.K. 6
Rhodes, R.A.W. 1, 4, 7, 8, 9, 29
Rose, N. 15
Rothstein, B. 16
Røvik, K.-A. 75
Rowan, B. 131, 137
rules of dialogue 107–12
  enacting 110–12
  formatting form and content of knowledge 109–10
  formatting participants’ identity and behaviour 107–9
Sabin, J.E. 94
safety concerns 114, 116, 120, 125, 128
Sahlin-Andersson, K. 4, 5, 8, 49, 135
Salaman, G. 76
Salancik, G.R. 9
Scharpf, F.W. 4
Schmidt, S. 49
science and politics, relationship between 126–7
Sevón, G. 75
SFA see Swedish Forest Agency (SFA), role in developing forest sector objectives
Simon, H.A. 109
Sjöberg, Lennart 113
Sjögren, E. 12, 95
SKB (Svensk Kärnbränslehantering AB, Swedish Nuclear Fuel and Waste Management Co.), site investigations by 113–29
Skelcher, C. 2, 5, 8, 9
Slaughter, A.-M. 4
social constructivism 3, 11, 131
Social Responsibility (SR) 48–9, 87, 133
  see also ISO 26000 process on Social Responsibility
social scientists 134
soft rules 4, 8, 81–2, 84, 91
Soneryd, L. 117
Sørensen, E. 2, 5, 6, 9, 29
special consultations 117, 118–19
stakeholder participation in healthcare sector priority setting see healthcare sector, priority setting in stakeholder participation in ISO 26000 process 134
  balanced representation among categories 49–50, 52–6, 62, 63
effective participation of 56–9, 62, 134
ISO as stakeholder 61–2, 64
multi-stakeholder approach 49–50, 53, 54, 57, 61–2, 63
use of democratic values as strategic tools 61–4
stakeholder participation in nuclear waste management decisions 117–29, 134
stakeholder participation in Swedish forest-sector objective-setting process 79, 81, 82, 84, 87, 88, 89, 90–92, 134
standards 8
  ISO 9000 quality management system standards 45, 47, 48, 49
  ISO 14000 environmental management standards 48, 49
  see also ISO 26000 process on Social Responsibility
state role in governance structures 5, 28–9, 144–5
steering and control 145
Stirling, A. 94, 110, 111
Strom, K. 2
Sundqvist, G. 114, 115–16
Sundström, G. 5, 90, 145
sustainable development see environmental sustainability
Svedberg, L. 30
Swedish Act for Public Procurement (APP)
  bypassing by service providers 70–72
  as formula for shaping democratic market actors 66–8, 74–5, 76, 77–8
  not suitable for complex services 69–70, 76–7
  rules and action 72–4
Swedish Environmental Code 113, 115, 116, 117, 118, 119–20, 123, 125, 128
Swedish Forest Agency (SFA), role in developing forest-sector objectives 79–92
  agenda control by SFA 86
  cooperation with owners and industry 81–2, 90
downsizing of SFA 81, 89
Forest-Sector Council established 80, 82
Forest Sector Objectives (published 2004) 79, 83–4, 88
organizational factors influencing 89–92
policy-making process summarized 82–4
questioned on meaning of objectives 85–6, 89–90
responsibility for concretizing general objectives 79, 81, 84, 86, 89
views on nature of Forest-Sector Council 87–8π

Tamm Hallström, K. 49, 61
Taylor, A. 5
Tenbensel, T. 94, 95
Thatcher, D. 2
Thedvall, R. 8
Thomson, J.D. 9
Torfing, J. 1, 2, 4, 6, 9, 10
Törnqvist, Tommy 82
trade unions 9, 24, 56, 79, 82
Trägårdh, L. 30
transparency 2, 5, 6, 9, 11, 12
  in EIA process for nuclear waste management 119, 133
  in ISO 26000 process 58, 59–61, 62–3, 133
  in public purchasing 65, 67, 68, 70, 72, 74, 76, 77, 78, 133
trust, relationships of 68, 69, 73, 76, 77

user councils 14, 24
user democracy 16
user-directed youth centres 21
User Group (Brukarrådet) 106
voluntariness 8, 61, 63, 81–2, 89
voting 27, 50, 57, 58, 62
  see also elections
vouchers 6

Wagenaar, H. 1, 2, 6, 9
War Matériel Inspectorate (Krigsmaterielinspektionen, KMI)
  33, 35, 36, 37, 39, 40–41, 44
Weldon, S. 117
Weller, P. 5
Werle, R. 49
Werr, A. 9, 69, 75, 76
Westander, Henrik 43
Westerlund, S. 115
Wettenhall, R. 81

youth
discourse on 25–7
  in local democracy 28
  inclusion of 14, 15, 18, 19, 20, 21–3, 26, 27, 29–30, 133
Youth Committee 20–22, 27
youth councils 14, 17, 20, 21, 23, 24, 27, 28, 29–30
youth organizations 17, 26–7
youth parliaments 27
youth policy, discursive analysis of 14–30
democracy as policy 24–5
discursive cogs 25–8
from governance to governmentality 28–30
from menace to political actor 17–24
meaning of discourse 14–15
organizational context 15–17
social scientists’ authority in 134