

Contributors

Elena Bechberger is Head of Methods and Innovation at the National Audit Office (NAO) in London, UK. She studied public policy at the University of Konstanz (Germany) and holds a PhD in Government from the London School of Economics and Political Science (LSE). Previously she worked for the German Ministry of Economics and as an evaluator of European Commission projects, before joining the NAO as Research Fellow in 2006. She conducts research and training on qualitative and quantitative methods of programme evaluation, as well as on fiscal and social policy.

Richard Boyle is Head of Research, Publications and Corporate Relations with the Institute of Public Administration in Dublin, Ireland. He has worked with the IPA since 1986, having previously worked on policy and evaluation issues in local government in the UK. His research interests focus on public service modernization, managing for results in the public sector, and developing and implementing effective performance management and evaluation systems. He has researched and written extensively on public service reform, performance measurement and evaluation. He has worked widely with Irish central and local government, the OECD and the World Bank. He was a member of the Board of the European Evaluation Society from 2002 to 2005 and is chair of the Irish Evaluation Network.

Mark Funkhouser is currently the Mayor of Kansas City, Missouri, USA. He holds a BA in Political Science, an MSW, an MBA, and a PhD in Public Administration and Sociology. He authored the book *Honest, Competent Government: The Promise of Performance Auditing* (2009), which shows how auditing can increase citizens' trust in government. Mark has also authored numerous articles and essays that have been published in journals such as *Public Administration Review*, and in books including *Public Administration: Cases in Managerial Role-Playing*. In addition, Mark was the editor for *Local Government Auditing Quarterly* for 9 years. Throughout his 40-year career he has been a vocational rehabilitation counselor, an assistant professor, and a city auditor. In 2003 Mark was named one of *Governing Magazine's* 'Public Officials of the Year'.

Jan-Eric Furubo works at the Swedish National Audit Office, Stockholm, where he is responsible for focusing the long-term development of performance audit. He has published widely on evaluation methodology, the role of evaluation in democratic decision-making processes and its relation to budgeting and auditing. He co-edited the *International Atlas of Evaluation* (2002) and *Evaluation – Seeking Truth or Power?* (2010). He contributed to *Handbook of Public Policy Analysis – Theory, Politics and Methods* (2007), was co-author of an article about Evaluation Systems published in *Evaluation* (2008) and contributed to *Evaluer les politiques publiques pour améliorer l'action publique, Une perspective internationale* (2009).

Justin Keen was the first NAO Fellow in Audit and Evaluation, 1996–98. Following his time at the NAO he worked at the King's Fund, a London-based charity, and at University College London, UK, before moving to his present post as Professor of Health Politics at the University of Leeds in 2001. He has undertaken a number of evaluations of health policies over the last 20 years, and has a particular interest in the development of more robust methods for policy analysis.

Frans L. Leeuw is the Director of the Justice Research, Statistics and Information Centre, affiliated to the Dutch Ministry of Security and Justice, and is Professor of Law, Public Policy and Social Science Research at Maastricht University, the Netherlands. He is a sociologist (PhD Leyden University, 1983). Earlier he was Professor of Evaluation Studies at Utrecht University, Director of the Performance Auditing and Evaluation Department of the Dutch National Audit Office, Dean of the Humanities and Social Sciences Faculty of the Netherlands Open University, Chief Inspector for Higher Education in the Netherlands and Associate Professor of Policy Studies at Leyden University. He was one of the founders of the European Evaluation Society and past president of this body. Currently, he is President of the Dutch Evaluation Society. He is Faculty Member of the IPDET program. He has worked for the World Bank, the EU and many agencies and ministries of the Dutch government.

Tom Ling is Director for Evaluation and Performance Audit at RAND Europe, in Cambridge, UK. He studied Social and Political Sciences at Cambridge University, UK, and completed a PhD in Government at Essex University, UK. He joined RAND following 4 years as Research Fellow at the National Audit Office in the UK. He has worked on evaluation projects with the European Commission, UK Government departments, the National Audit Office, the Health Foundation and many

others. He has published widely on evaluation, accountability and related topics. He recently completed a Performance Audit handbook for RAND Europe, and co-edited *The Evidence Book*, a critical examination of the use of evidence in public policy and service delivery (published by Transaction in 2010). He is Professor of Public Policy (Emeritus) at Anglia Ruskin University, UK, and honorary senior visiting research fellow, University of Cambridge, UK.

Jeremy Lonsdale is Director-General, Value for Money Audit at the National Audit Office (NAO) in London, UK. He studied history at King's College, University of London, UK, is a qualified accountant and has a PhD from Brunel University, UK, supported by the NAO in 2000. He was co-author of *Performance or Compliance? Performance Audit and Public Management in Five Countries* (OUP, 1999) and co-editor of *Making Accountability Work: Dilemmas for Evaluation and for Audit* (Transaction, 2007). His most recent publication was 'The Audit Society: Helping to Develop or Undermine Trust in Government' (written with Irvine Lapsley) in *Administrative Justice in Context* (Hart, 2010), edited by Michael Adler.

Vital Put has worked – from 1998 onwards – at the Belgian Court of Audit, Brussels, first as a performance auditor, later as a performance audit supervisor. In addition, since 2003, he has worked as a researcher at the Public Management Institute of the University of Leuven. He previously worked at several Belgian Ministries (Justice, Labour, and Social Affairs). Vital possesses a master degree in public management and in criminology and a PhD in social sciences. He has published several articles and chapters on performance auditing.

Alex Scharaschkin is Director for Consumers and Competition Value-for-Money studies at the National Audit Office in London, UK. He currently leads the NAO's value-for-money work on economic regulation and the use of market mechanisms in public service delivery, and has previously led value-for-money studies in the health area. He is interested in the use of statistical and economic methods in value-for-money assessment, and in the nature of evidential support for conclusions on value-for-money more generally. He joined the NAO in 2000, having previously held posts in the Civil Service and the education sector, and at the Universities of London and Melbourne. His academic background is in mathematics, but he has also carried out and published research in applied psychological and educational measurement.

Rudi Turksema is a Performance Audit Expert at the Netherlands Court of Audit, The Hague. His work focuses on the quality and effectiveness of

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Peter van der Knaap is Performance Audit Director with the Netherlands Court of Audit in The Hague. Prior to this, he was Head of Policy Evaluation at the Ministry of Finance in The Hague, where the introduction of the performance-oriented budgeting system and corresponding evaluation framework were his main responsibilities. Before that he worked at the Inspectorate of the Budget and was at Erasmus University, Rotterdam, where he earned his PhD in 1997. He publishes and lectures on policy audit and evaluation, performance-based budgeting and policy-oriented learning.

Eddy Van Loocke entered the Belgian Court of Audit in Brussels as a junior auditor in 1985. When the Court was charged with the legal mandate to carry out performance audits in 1998 he focused his activities on this new mandate. He has been an audit manager since 2004 and has conducted many performance audits and participated frequently in peer reviews and audit supervising committees. He coaches audit teams in the field of planning and conducting performance audits. He is also a member of the coordination committee of the Flemish Evaluation Society.

Katrien Weets has been working as a researcher at the Public Management Institute of the Katholieke Universiteit Leuven in Belgium since 2007. She holds a master's degree in political sciences (public management). As a researcher associated with the Policy Research Centre – Governmental organization in Flanders, she conducts both fundamental and practice-oriented research. Her main research interests include public performance management, public budgeting and public auditing. Currently, Katrien is working on a PhD on municipal planning and budgeting in Flanders.

Peter Wilkins is the Deputy Ombudsman of Western Australia and was for several years Assistant Auditor General, Performance Review for the Western Australian Auditor General. He has extensive practical and research experience regarding public sector performance review, reporting and accountability. He liaises regularly with ombudsmen and audit institutions in Australasia, North America and Europe and has contributed to national and international initiatives. He also holds the positions of Adjunct Professor in the School of Accounting and The John Curtin Institute of Public Policy at Curtin University of Technology, Western

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