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'There are two reasons for recommending this highly readable book. It offers a careful explanation of how interaction between investors, operating firms, local politicians and central administrators shapes the corporate governance of new Chinese multinationals and their contracts in a highly regulated infrastructure industry such as ports. Based on the outcome of the empirical study of China's largest container terminal, the book further convincingly argues how the interaction between firms and local politicians or central administrators specifies the missing link in Co-Evolution Theory, namely the mechanism by which firms can convert their demand for a better fitting business environment into corresponding institutional policies. In short the book offers both additional insights into the new business system in China (and suggestions for foreign firms on how to better cope with such a system), and the process by which good theory gets refined.'

– Professor Barbara Krug, Professor of Economics of Governance, Rotterdam School of Management, Erasmus University, the Netherlands

'The dramatic progress of many societies in recent decades has rested – often without full acknowledgement – on the hybridizing of different business systems, and on the flowing together of the resulting blended organizations with their political, social and cultural surroundings. This is nowhere better illustrated than in China's Pearl River Delta where the long heritage of Hong Kong as a western trading outpost meets the longer heritage of China as a state-dominated society. In this book the co-evolution of the world's largest matrix of transport hubs is analysed in fine detail by another hybrid: that of world class exponents of both organization theory and the practical managing of complexity.'

– Professor Gordon Redding, Adjunct Professor of Asian Business and Comparative Management, Formerly Director of the Euro-Asia Research Centre INSEAD; Secretary-General, HEAD Foundation

'The Dynamics of Corporate Co-evolution provides an excellent exploration of co-evolution from the perspective of power relations within a hierarchical system. It is relevant not only to firms working within a political environment, but also useful for people working in think tanks and policy analysis. Its treatment of relationship management has universal implications.'

– Professor Huijiong Wang, Former Vice President, Academic Committee, Development Research Center, The State Council, PRC

