

# Contents

---

<i>List of figures</i>	viii
<i>List of tables</i>	ix
<i>Acknowledgements</i>	x
PART I INTRODUCTION, PERSPECTIVE AND METHOD	
1. Introduction	3
2. The co-evolutionary perspective	15
3. Research design and methodology	46
PART II ENVIRONMENT, EVOLUTION AND MANAGERIAL INITIATIVE	
4. Yantian port and its changing environment	71
5. The evolution of a world-class port	95
6. Innovations in management practice	136
7. Relationship management – creating a relational framework	163
PART III CO-EVOLUTION: THEORY AND PRACTICE	
8. Forms of co-evolution	189
9. The political dynamics of corporate co-evolution	213
10. Lessons for managers operating in a complex environment	252
<i>Appendix</i>	265
<i>Index</i>	275