
Index

- academic tribes 237–8
- action research for territorial development (ARTD)
 - benefits 325
 - cogenerative framework
 - agora dialogue 335–6, 339
 - collective knowing 337–8, 339
 - overview of 331–3, 339
 - praxis 336–7, 339
 - shared problems 334–5, 339
 - territorial complexity 333–4, 339
 - features 326
 - overview of 324–5
 - paradigm discussions
 - critical social science 330–31
 - interpretivism 329–30
 - positivism 328–9
 - territorial leadership 326–7
- administrative machineries 237
- agency
 - challenges and solutions 317, 318
 - collective 60
 - human 303
 - institutional change and 206–8
 - methodological challenges
 - analysis right 316–17
 - data collection right 315–16
 - ontology right 303–6
 - research design right 306–8
 - research instruments right 313–14
 - spatial scale right 311–13
 - time period right 308–11
 - relational 60
 - vs. structure 29–30
- agent-specific opportunity space 304
- Albers, Hans-Hermann 13
- analysis right 316–17
- analytical narrative 355–6
- ARTD *see* action research for territorial development
- Asia Europe Journal* 24
- Assigned place leadership 8–9
- Ayles, Karen 12
- Ayres, Sarah 23

- Barber, Benjamin 131, 143

- Beechworth Baker, narrative of renewal
 - analytical narrative 355–6
 - battlers 352–3
 - canonical breach 351
 - heroic narrative 353–4
 - knowledge gap 351
 - larrikins 352–3
 - moral lessons 354–5
 - Multi Level Governance 356–7
 - overview of 349–50
 - reader curiosity 351
 - variegated nature 356
 - voice effects 352
- Beer, Andrew 12, 15, 16, 22
- Bellandi, Marco 14
- Benneworth, Paul 14
- BIDs *see* business improvement districts
- biocultural diversity 272–3
- Blažek, Jiří 14
- Budd, Leslie 12
- business improvement districts (BIDs) 119–21
- business leadership 137
- business-community-led model 121–3

- canonicity 347
- Carlyle, Thomas 19, 27
- Caro, Robert A. 152
- Castell, Manuel 83
- Churchill, Winston 2
- civic leadership 136–9
- classical narratology 344–5
- co-creation 95–6, 102
- co-production 95–6, 102
- collective agency 60
- collective knowing 337–8, 339
- Collinge, Chris 22
- combinatorial power typology
 - institutional power 162
 - interpretive power 162
 - network power 162
 - in relation to mobilization 161
 - simplified form 162–3
- communication 94, 95
- community leadership 137
- complex institutional dynamics 229–30

- constructivism 329–30
- contextual field study 26–7
- convening power 61–2
- coordinated local governance
 - definition of 193
 - Italian industrial districts 194–6
- corporate re-urbanization 118–19
- corporate regional engagement (CRE) 111
- corporate regional responsibility (CRR) 111
- corporate social responsibility (CSR) 74
- corporate spatial responsibilities (CSpR)
 - degrees of responsibility/spatiality 114
 - enterprise-driven place-based engagement 124
- examples 123–4
- methodology 115
- object/structure-based engagement
 - corporate re-urbanization 118–19
 - district renewal 118–19
 - educational infrastructure 116–17
 - privately owned public spaces 118–19
 - recreational infrastructure 116–17
 - social infrastructure 116–17
- overview of 108–9
- place leadership and 109–10
- place/policy framing, place/policy-making approach 113
- planning/process-based engagement
 - business improvement districts 119–21
 - business-community-led model 121–3
 - private-sector master-plan initiative 119–21
 - private-sector-driven model 121–3
 - town centre management 119–21
- regional policy toolbox 125
- two-dimensional matrix of 114
- corporate urban responsibility (CUR) 111
- coupling/coordinating institutions 239
- CRE *see* corporate regional engagement
- creeping change 308
- critical juncture 309–11
- critical social science 330–31
- critical thinking 81
- CRR *see* corporate regional responsibility
- CSpR *see* corporate spatial responsibilities
- CSR *see* corporate social responsibility
- cultural legitimacy 347
- cultural-cognitive institutions 207
- cumulative power dynamics 157
- CUR *see* corporate urban responsibility
- data collection right 315–16
- DCEs *see* discrete choice experiments
- De Paes, Eduardo 343
- democratization 330
- dialogic accounts 47–8
- Dinmore, Helen 16
- discrete choice experiments (DCEs) 295
- doughnut effect 118
- emancipatory intent 74
- emancipatory stance 81
- emancipatory-oriented place leadership 76–82
 - ‘growth first’ approach 80
 - characteristics 81
 - critical leadership literature 77
 - dialogical turn 79
 - discourse 79
 - leadership and place 76–8
 - positioning/purposing 81
 - real-world challenges 77
- enclosed place leadership 189–91
- enhancing place-based power 142
- enterprise-driven place-based engagement 124
- entrepreneurial culture 217
- ethnographic research
 - organisational studies 290–91
 - place-based leadership 294
- European Planning Studies* (journal) 24
- Eversole, Robyn 23
- facilitative action researcher 327
- faith 81
- Fawcett, C. B. 250
- Finland
 - Eastern Lapland sub-regions
 - decay by reproduction 215–17
 - era of industrialisation 214
 - external shocks 214–15
 - institutional change 215–16
 - overview of 210–12
 - formal place leadership, empirical studies 8
 - Jakobstad sub-regions
 - entrepreneurial culture 217
 - institutional change 218–19
 - national policy making 217–18
 - overview of 210–12
 - system of governance 212–14
- Fonseca, Liliana 14
- formal place leadership

- case studies
 - Liberec city 97–8
 - Mar Menor, Spain 100–101
 - Prague-Kunratice city district 99–100
- co-creation 95–6, 102
- co-production 95–6, 102
- communication 94, 95
- conceptual framework 102
- definition of 93
- factors distinguishing informal and 95
- Finland based on empirical studies 8
- key elements of 93–5
- overview of 91–2
- political support and funding 94, 95
- sharing power 93, 95
- stakeholders role by political leadership 96–7
- strategic networks 94, 95
- voluntary civic leadership 98–9
- formal spaces 63
- fragmented local governance
 - definition of 193–4
 - Italian industrial districts 196–7
- framing power 61
- Frank, Arthur W. 347
- functionalist accounts 47
- gap spotting 73
- GCM *see* Global Compact on Migration
- GCR *see* Global Compact on Refugees
- Gehry, Frank 116
- Genette, Gérard 347
- Gibney, John 12, 22
- Giovannini, Roberto 188
- Global Compact on Migration (GCM) 145
- Global Compact on Refugees (GCR) 145
- Global Parliament of Mayors (GPM) 143–4
- Google Scholar search 20
- GPM *see* Global Parliament of Mayors
- Grillitsch, Markus 16
- Grint, Keith 2, 356
- Grootens, Martiene 23
- Gucci, Guccio 188
- Hambleton, Robin 13, 22
- HEIs *see* higher education institutions
- Herman, David 345
- hero worshipping 27
- higher education institutions (HEIs) 226–7
- historical organisational leadership 12
- Hitler, Adolf 2
- Hollander, Edwin 266
- hope 81
- Horlings, Ina 22
- Horlings, Lummina 23
- Hudson, Sarah 351
- human agency 303
- human terms of membership 347
- humility 81
- If Mayors Ruled the World* (Barber) 143
- imagining leadership 73–6
 - corporate social responsibility 74
 - emancipatory intent 74
 - gap spotting 73
 - radical interstitial potential 75
 - voluntary emancipation 74
- inclusive leadership
 - LED impact of
 - biocultural diversity 272–3
 - fragile governance 273
 - gender 271
 - local and territorial development 269
 - transformative innovation 273–4
 - violence, extractivism and illegal economies 270–71
 - literature review of 267–9
 - overview of 266–7
 - place-based leadership and LED 267–9
- Inclusive Leadership* (Hollander) 266
- informal place leadership
 - case studies
 - Liberec city 97–8
 - Mar Menor, Spain 100–101
 - Prague-Kunratice city district 99–100
 - co-creation 95–6, 102
 - co-production 95–6, 102
 - communication 94, 95
 - conceptual framework 102
 - definition of 93
 - factors distinguishing formal and 95
 - Finland based on empirical studies 8
 - key elements of 93–5
 - overview of 91–2
 - partnership-led local development 100
 - political support and funding 94, 95
 - in public-goods production and policy creation 103
 - sharing power 93, 95
 - strategic networks 94, 95
- informal spaces 63

- Innovation Centre of Moravia-Silesia (MSIC) 177
- institutional architecture elements 231
 - academic tribes 237–8
 - administrative machineries 237
 - coupling/coordinating institutions 239
 - peripheral support structures 238–9
 - strategic leadership 236
- institutional capacity 174–6
- institutional change
 - and agency 206–8
 - cultural-cognitive institutions 207
 - normative institutions 207
 - regulative institutions 207
 - types of 208
- institutional continuity 208
- institutional power 157–8
- international lesson drawing 140–41
- international relationship building 141
- internationalist leadership 147
- interpretive accounts 47
- interpretive power 160–61
- interpretivism 329–30
- intertextuality 346
- Irving, Jacob 15
- Italian industrial districts
 - case studies
 - coordinated governance 194–6
 - fragmented governance 196–7
 - phases of transitions 197–9
 - vulnerable governance 196–7
 - cases and models 188–9
 - challenges
 - economic trends and changes 191–2
 - social capital reproduction threats 192–3
 - socioeconomic changes 192–3
 - local governance 193–4
 - overview of 187–8
 - place leadership
 - light vs. strong 189–91
 - open vs. enclosed 189–91
- Jackson, Brad 134
- Karlsen, James 16
- Kolehmainen, Jari 14
- Kurikka, Heli 14
- Květoň, Viktor 14
- Larrea, Miren 16
- Latin American peripheral regions, LED in
 - biocultural diversity 272–3
 - fragile governance 273
 - gender 271
 - local and territorial development 269
 - transformative innovation 273–4
 - violence, extractivism and illegal economies 270–71
- leadership
 - ambition of 15
 - busy governance structure
 - elected mayor for Leicester 255–7
 - methodology 254–5
 - place leadership 251–2
 - social contract theory 252–4, 257–9
 - definitions of 3
 - in early 1980s 2
 - establishing capacity
 - networked governance 260–61
 - overview of 259–60
 - purpose of role 261–2
 - quick wins 262–3
 - separating role from individual 262
 - generally accepted dimensions of 57
 - historical organisational 12
 - imagining 73–6
 - in local and regional development 3
 - managerial 6
 - place *see* place leadership
 - policy-making, politics and 58–9
 - practice of leading 2
 - research on 2
 - strategic 2
 - territorial *see* territorial leadership
 - transformational 2
 - virtuous 189–90
 - visionary 3
- LED *see* local economic development
- legitimate power 157
- Leicester
 - City Council 255
 - elected mayor for 255–7
 - governance structure 248–9
 - map of 249
 - social contract theory 252–4
- Leicestershire
 - governance structure 248–9
 - map of 249
 - social contract theory 252–4
- Liberec city
 - communication 98
 - networks 98
 - overview of 97

- political support 98
- sharing power 98
- Liddle, Joyce 22
- light place leadership 189–91
- local economic development (LED)
 - in Latin American peripheral regions
 - biocultural diversity 272–3
 - fragile governance 273
 - gender 271
 - local and territorial development 269
 - transformative innovation 273–4
 - violence, extractivism and illegal economies 270–71
 - literature review of 267–9
 - overview of 266–7
 - place-based leadership and 267–9
- Local Economy* (journal) 23
- local productive systems (LPSs) 188
- localist leadership 147
- Locke, John 249, 254
- LPSs *see* local productive systems

- Mabey, Chris 22
- Magnusson, Warren 131
- managerial leadership 6
- Mar Menor, Spain
 - communication 101
 - networks 101
 - overview of 99
 - political support 101
 - sharing power 101
- market-related entrepreneurial agency 204
- Marshall, Alfred 189
- Mayors Migration Council (MMC) 145–6
- McKinsey and Co 19
- Medina-Garzón, Andrés M. 15
- Menino, Tom 343
- Mill, J. S. 252
- MMC *see* Mayors Migration Council
- mobilization 155–7
- modern scholar of leadership 19
- Montero, Sergio 15
- Moravia-Silesia region
 - building networks 174–6
 - features and challenges 172–4
 - Innovation Centre of Moravia-Silesia 177
 - institutional capacity 174–6
 - stakeholders' perceptions 176–7
- Morphology of the Folk Tale* (Propp) 346
- MSIC *see* Innovation Centre of Moravia-Silesia
- multi-level partnerships 228

- narrative theory
 - Beechworth Baker case study
 - analytical narrative 355–6
 - battlers 352–3
 - canonical breach 351
 - heroic narrative 353–4
 - knowledge gap 351
 - larrikins 352–3
 - moral lessons 354–5
 - Multi Level Governance 356–7
 - overview of 349–50
 - reader curiosity 351
 - variegated nature 356
 - voice effects 352
 - cognitive behaviour 345
 - content level 345, 347
 - context of 346
 - cultural legitimacy 347
 - interpretive activity 346–7
 - legitimizing discourse 347
 - myth, fairy tale, and heroes 346
 - surface level 345, 347
 - synthesis 348–9
 - technique 347–8
 - voice 347–8
- narratology 344–5
 - see also* narrative theory
- NCL *see* New Civic Leadership
- neoliberal economic theory 133
- network power 158–9
- networked governance 260–61
- New Civic Leadership (NCL) 136–9, 147
- New Public Governance (NPG) 136
- New Public Management (NPM) 136
- Nicholds, Alyson 12, 23
- Nieth, Lisa 14, 23
- non-assigned place leadership 8–9
- non-profit organizations (NPOs) 91, 100
- Nordic political leaders 51
- normative institutions 207
- NPG *see* New Public Governance
- NPM *see* New Public Management
- NPOs *see* non-profit organizations

- Obama, Barack 2
- object/structure-based engagement
 - corporate re-urbanization 118–19
 - district renewal 118–19
 - educational infrastructure 116–17
 - privately owned public spaces 118–19
 - recreational infrastructure 116–17
 - social infrastructure 116–17

- ontology right 303–6
- open place leadership 189–91
- opportunity space 304
- organisational leadership
 - as behaviour 45–6
 - as character and trait 44–5
 - conceptual framework 43–52
 - dialogic accounts 47–8
 - as discourse 47
 - functionalist accounts 47
 - historical strands of 48
 - interpretive accounts 47
 - in place leadership 48–54
 - studies of 42
- Pagani, Michela 12, 23
- partnership-led local development 100
- path branching 205
- path development
 - challenges 205–6
 - in peripheral regions 205–6
 - tenets of 205
- path diversification 205
- path emergence 205
- path exhaustion 205
- path extension 205
- path importation 205
- path upgrading 205
- peripheral support structures 238–9
- peripheralisation 204
- place leadership
 - academic actors 7
 - agency vs. structure 29–30
 - assigned/non-assigned 8
 - business actors 7
 - civic actors 7
 - collective agency 60
 - conceptualisation studies 27–8
 - context of 5–6
 - contextual field study 26–7
 - definition of 5
 - description of 3
 - dimensions of 9, 12
 - formal *see* formal place leadership
 - formal spaces 63
 - hero worshipping 27
 - informal *see* informal place leadership
 - informal spaces 63
 - inter- and transdisciplinary approach 58
 - intersection of intentions 3–5
 - Italian industrial districts *see* Italian industrial districts
 - light vs. strong 189–91
 - literature review 25
 - managerial actors 7
 - methodologies 20–25, 30–31
 - open vs. enclosed 189–91
 - in organisational framework 48–54
 - as character and trait 49–50
 - in places/of places 49
 - sub-national scale 52–4
 - using skills 50–52
 - patterns of 6
 - policy-making, politics and 58–9
 - political actors 7
 - political dimension 12
 - politics of scale 62
 - position of 4
 - power *see* power
 - private-sector actors 13
 - publications in Scopus 21–3
 - publications in Web of Science 24–5
 - publishing journals 24
 - relational agency 60
 - relational field study 26–7
 - Scopus database 20–22
 - socio-cultural dimension 12
 - studying 10–11
 - systematic literature review 31–3
 - types of actors 7
 - types of power 61
 - as variables/operationalised 57
 - Web of Science database 20–21, 23–4
- place leadership patterns
 - Eastern Lapland sub-regions
 - decay by reproduction 215–17
 - era of industrialisation 214
 - external shocks 214–15
 - institutional change 215–16
 - overview of 210–12
 - Finland governance 212–14
 - institutional change and agency 206–8
 - Jakobstad sub-regions
 - entrepreneurial culture 217
 - institutional change 218–19
 - national policy making 217–18
 - overview of 210–12
 - methodology and data 208–10
 - path development
 - challenges 205–6
 - in peripheral regions 205–6
 - tenets of 205
 - ReGrow project 208–10
- place leadership research 5, 9

- agenda for empirical research 65
- as consequences 65
- convening power 61–2
- as driver/enabler 65
- formality 63–4
- framing power 61
- informality 63–4
- scale of city leaders 62–3
- place-based governance 134–5
- place-based leadership
 - beyond place modelling leadership
 - Global Parliament of Mayors 143–4
 - Mayors Migration Council 145–6
 - civic leadership 136–9
 - in context 138
 - innovation zones 137–8
 - international agenda
 - enhancing place-based power 142
 - international lesson drawing 140–41
 - international relationship building 141
 - policy logic 139
 - politics logic 139
 - international comparative research 133
 - local economic development and 267–9
 - new horizons for 146–8
 - overview of 131–2
 - place-based governance 134–5
 - place-less power 133–6
 - public choice 133
 - realms of 137
- place-based leadership studies
 - critical review of 282–6
 - future research
 - broad scale surveys 295–6
 - ethnographic research 294
 - experimental methods 294–5
 - imagery 293
 - qualitative comparative analysis 296–7
 - social network analysis 294
 - vignettes as windows 292–3
 - methods and methodologies of 285–6
 - organisational studies
 - critical insights 287
 - ethnographic approach 290–91
 - qualitative research 288–9
 - social network analysis 289–90
 - survey-based research 287
 - overview of 281–2
 - political science insights 291–2
 - relationship between leadership and place 283–5
 - place-based power, enhancing 142
 - place-less power 133–6
 - planning/process-based engagement
 - business improvement districts 119–21
 - business-community-led model 121–3
 - private-sector master-plan initiative 119–21
 - private-sector-driven model 121–3
 - town centre management 119–21
- Plechero, Monica 14
- Pohan, Cathy 75
- policy logic 139
- Policy Studies* (journal) 24
- policy-making, politics and place leadership 58–9
- political leadership 96–7, 137
- political support and funding 94, 95
- politics logic 139
- politics of scale 62
- positivism 328–9
- Potluka, Oto 13
- power
 - as capacity 157–8
 - cognitive approach 160–61
 - convening 61–2
 - cumulative dynamics 157
 - framing 61
 - highest form of 160
 - institutional 157–8
 - interpretive 160–61
 - legitimate 157
 - in mobilization 155–7
 - negative side of 154–5
 - of networks 158–9
 - one-dimensional institutional view 157
 - place-based, enhancing 142
 - positive side of 154–5
 - relational approach 158–9
 - schematized combinatorial typology 161–3
 - sharing 93, 95
 - types of, place leadership 61
- Prague-Kunratice city district
 - communication 99
 - networks 99
 - overview of 99
 - political support 99–100
 - sharing power 99
- praxis 336–7, 339
- private-sector master-plan initiatives 119–21

- private-sector-driven model 121–3
 privately owned public spaces 118–19
 Propp, Vladimir 346
 public managerial/professional leadership 137
 PWC 19
- QCA *see* qualitative comparative analysis
 qualitative comparative analysis (QCA) 296–7
 Quinn, Martin 15
- radical imagination 83
 radical interstitial potential 75
 Raelin emancipatory leadership theory 78
 Rees, Marvin 146
 reflection–action cycle (praxis) 336–7, 339
 region-specific opportunity space 304
 Regional Development Policy 50
 regional innovation systems (RIS)
 current evolution of 177–9
 exogenous factors and drivers 181–2
 institutional frameworks 169–70
 methodology 171–2
 in Moravia-Silesia region
 building networks 174–6
 features and challenges 172–4
 Innovation Centre of
 Moravia-Silesia 177
 institutional capacity 174–6
 stakeholders’ perceptions 176–7
 overview of 168–9
 role of leaders and networks 169–70
 variegated role of leaders 182–4
Regional Studies (journal) 23
 regionally engaged higher education
 institutions
 academic tribes 237–8
 administrative machineries 237
 coupling/coordinates institutions 239
 peripheral support structures 238–9
 strategic leadership 236
 ReGrow project 208–10, 302–6, 311–16,
 322–3
 regulative institutions 207
 Rekers, Josephine V. 16
 relational agency 60
 relational field study 26–7
 research design right 306–8
 research instruments right 313–14
 Rice, Norman 136
 RIS *see* regional innovation systems
- Salomaa, Maria 14
- Sancino, Alessandro 12, 22
 Sandel, Michael 133
 Santini, Erica 14
 scale of city leaders 62–3
 Scopus database 20–22
 Scott, James 131
 shared leadership
 definition of 287, 326
 social network analysis 289–90
 sharing power 93, 95
 social contract theory
 Leicester 252–4
 for local business engagement 257–9
 social embedding 52
 social filter 160
 social network analysis
 place-based leadership 294
 shared leadership 289–90
 social obligation 207
 social purpose of place leadership
 awkward questions 83–5
 emancipatory leadership 84
 multiple party reflective
 conversation 85
 one size fits all model 84
 values–action gap 84
 emancipatory-oriented place
 leadership 76–82
 ‘growth first’ approach 80
 characteristics 81
 critical leadership literature 77
 dialogical turn 79
 discourse 79
 leadership and place 76–8
 positioning/purposing 81
 real-world challenges 77
 imagining leadership 73–6
 overview of 71–3
 titles, roles, responsibilities and
 accountabilities 72
 socially responsible leadership 113
 soft resistance 331
 solidarity 81
 Sotarauta, Markku 12, 14, 16, 22
 Soulsby, Sir Peter 263
 spatial scale right 311–13
 Stough, Roger 27
 strategic leadership 2
 institutional architecture elements 236
 strategic networks 94, 95
 strong place leadership 189–91
 supranational policies 91

- survey-based research 287
 Suwala, Lech 13
- TCA *see* Trinity of Change Agency
 TCM *see* town centre management
 TDLab *see* Territorial Development Laboratory
- tellability of narrative 347
 territorial complexity 333–4, 339
 Territorial Development Laboratory (TDLab) 325
 territorial leadership 16
 in ARTD 326–7
 cogenerative framework
 agora dialogue 335–6, 339
 collective knowing 337–8, 339
 overview of 331–3, 339
 praxis 336–7, 339
 shared problems 334–5, 339
 territorial complexity 333–4, 339
 Thatcher, Margaret 357
 time period rights 308–11
 creeping change 308
 critical junctures 309–11
 key event 310–11
 main phases 309, 311
 time-specific opportunity space 304
 town centre management (TCM) 119–21
 trade union leadership 137
 transformational leadership 2
 transformative innovation 273–4
 Trinity of Change Agency (TCA) 304
 Trump, Donald 2
- university regional leadership
 case studies
 Aveiro region 232–3
 Lincolnshire region 233
- North Denmark 233–4
 Satakunta region 234
 Twente region 235
 Vallès Occidental 235
- complex institutional dynamics 229–30
 contemporary innovation policy
 challenge 227–9
 higher education institutions 226–7
 innovation policy 228
 institutional architecture elements 231
 academic tribes 230, 237–8
 administrative machineries 237
 coupling/coordinating institutions 239
 peripheral support structures 238–9
 strategic leadership 230, 236
 loosely coupled institutions 226
 methodology 231–2
 multi-level partnerships 228
 one-size-fits-all approach 229
 regional orientations 229
 Smart Specialization framework 228
 steering core/strategic leadership 230
 urban mechanic 343
- Veronesi, Mario 188
 virtuous leadership 189–90
 visionary leadership 3
 voluntary civic leadership 98–9
 voluntary emancipation 74
 vulnerable local governance
 definition of 193
 Italian industrial districts 196–7
- Watkins, Mary 72
 Web of Science (WoS) database 20–21, 23–4
 Wright, Erik Olin 75, 83

