Index

Note: public–private partnership has been abbreviated to PPP throughout the index.

Abadie, R. 311
Abelaira, A. 345
Academies programme 312
accountability 121–2, 123, 266–8
accounting 237–8, 257–8
charge to the income statement 255–6
control as the criterion 247–55
Australia 254–5
France 255
GASB, proposed control-based standard 253–4
IFRIC 12: 247–8, 255
mirror-image of IFRIC 12, IPSASB version 250–53
mirror-image of IFRIC 12, UK version 248–50
South Africa 255
government financial reporting 241–2, 243, 244, 257
national accounts 241, 243, 257
regulation 241–3, 257
regulation enforcement 244
risks and rewards as the criterion 244–7
service concession arrangements 239–41, 251, 255–6
Accounting Standards Board (ASB) 242
FRS 5A 242, 244, 245, 254, 255
Acerete, B. 553
Adams, J. 297
adverse selection 146, 269, 270, 533
advocacy partnerships 484, 485–6
Africa see Middle East and North Africa (MENA); South Africa
AGRA (Alliance for a Green Revolution in Africa) 487
Agranoff, R. 73
air traffic control 561–2
Airline Group 562
Akerlof, G.A. 274
Akintoye, A. 48, 279
Akotoby, B. 238
Alberta 361–2, 369, 375
Alfen, H.W. 189
Allegheny Conference on Community Development (ACCD) 49
Allen Consulting Group 100, 102, 103, 199, 202
Alliance for a Green Revolution in Africa (AGRA) 487
alliances 190–91, 193, 194
behavioural factors 518–19
cost–benefit analysis 170–79
PPP comparison 512–16
strengths of 204–6
see also strategic alliance research
Allison, G.T. 115, 514
allocative efficiency 136, 161
cost–benefit analysis 170–79
dimension of VfM 179–81
Alonso-Conde, A.B. 58
Alter, C. 62
Amalgamated Wireless Australasia Ltd (AWA) 33–4
Anechiarico, F. 122
Anglo-Persian Oil Co. 33, 34
Annan, K. 481, 482, 487
Appleby, J. 125
arbitrage 237–8, 244
arbitration 298, 591
Argentina 457–8, 583, 586
Ariff, M. 33
Ariño, A. 515, 517
Aritua, B. 62
Arrow, K.J. 176
Arrowsmith, S. 217
Arthur Andersen and LSE Enterprise 96, 103
Asian Development Bank 189, 573
Asian financial crisis 587
asset ownership 142–5
  Besley and Ghatak 144–5
  Hart et al. 143–4
  King and Pitchford 144
  Schmidt 143
  Aubin, H. 379
  Audit Commission 97, 103
  Auditor-General of New South Wales 99
  Aulakh, P.S. 516, 521
  Auster, E.R. 516
  Austin, P. 243
  Australia 128, 399–401, 405, 423
  accounting 241, 254–5
  BOOT projects 402, 412
  education infrastructure 410
  health infrastructure 410
  Infrastructure Australia 202, 409, 425
  infrastructure investment gap 504
  justice infrastructure 410–11, 414–17
  Melbourne CityLink 58–9, 411–14, 425–6
  mixed enterprises 33–4
  New South Wales 57, 405, 406, 434–6
  Northern Territory 434
  Partnerships Victoria 199, 299, 406, 407–8
  PPP industry 505
  PPP movement, foundations of 401–4
  PPP policy platforms 405–11
  PPP procurement 208–9
  PPP strengths 422
  PPP weaknesses 421
  PPPs, criticism of 57, 58
  projects at 2009: 409–10, 430–38
  Queensland 437
  roads infrastructure 410, 411–14
  South Australia 433
  Southern Cross Station 418–20
  Sydney, Cross City Tunnel 301
  Tasmania 437
  Victoria 405, 406, 430–32
  Victoria County Court facility 414–17
  water infrastructure 411
  Western Australia 433
  Australian Constructors Association
    (ACA) 201
  Austria
    government initiatives 341, 342
    implementation 343
    legislation 339, 342
    project failure 347
    taskforce 338–9, 342
  Ayling, J. 29, 30
  Bailey, M. 34
  Baker, K. 292, 301
  Balance-sheet treatment 238, 239, 243, 244, 246, 256, 310
  Ball, R. 58, 102, 103
  Bang, H.P. 63
  Banks, G. 84
  Barlow, J. 227
  Bartlett, D.L. 18
  Barzelay, M. 500, 505
  Bastin, J. 344
  Bates Review 199
  Bayart, J.-F. 31
  Behn, R. 122
  Bel, G. 550
  Belgium
    evaluation 346
    government initiatives 341, 342
    implementation 343
    legislation 342
    taskforce 338, 342
  Bennett, J. 148
  Bennett, J.T. 102, 107
  Benson, J.K. 75
  Bentz, A. 145–6
  Berger, R.A. 50
  Bergström, J. 446, 447
  Bergström, M. 513
  Besley, T. 144–5
  bidding costs 210
  Biersteker, T.J. 27
  Bill and Melinda Gates Foundation 489, 492
  Bingham, R.D. 83, 91, 105
  Blair, T. 24, 70, 84, 129, 310
  Blakely, E. 48–9, 50
  Blanc, H. 19
  Blanc-Brude, F. 7, 88, 100, 102, 104, 322, 323, 380, 381
  Bloomfield, P. 96, 298
Index 613

Boardman, A. 88, 99, 101, 103, 104
Bolivia 587, 591
Bolton, P. 150
Bolz, U. 343
Borchert, H. 292
Borys, B. 78
Börzel, T. 484
Boston, J. 569
Bouckaert, G. 334, 448
Bourn, J. 201
Bovaird, T. 26, 300, 505, 574
Bovens, M. 122
Bovis, C.H. 226
Bowman, D. 499, 502, 506, 507, 511, 513
Bozeman, B. 515
brand, PPP as 69–71
Brandon, P. 201
Brazil 231, 473, 583
Brealey, R. 320
Brenck, A. 348
Büchel, B. 518
Budäus, D. 348
Budina, N. 348
Building Canada Plan (BCP) 367
Building Research Establishment (BRE) 322
Building Schools for the Future programme 311
Bulgaria 339, 340, 341, 344, 543
Bult-Spiering, M. 120
bundling 263, 321–2, 355
under complete contracting 145–7
under incomplete contracting 147–9
uncertainty and contract flexibility 149
bureaucrats 265, 267
Burnett, M. 217
Burnham, J. 47
Buser, M. 297
Bush, President George W. 10
Button, M. 338, 342, 344, 345, 346, 349
Caiden, N. 28
Calderon, C. 476
California, performance-based infrastructure 390–91
Campbell, G. 6
Campbell, J. 440
Campbell, J.L. 337
Canada 355, 356, 367, 393–4
Alberta 361–2, 369, 375
British Columbia 163, 165–7, 170, 357–61, 374–5
Building Canada Plan (BCP) 367
Canada Line 372–3
discount rates 174–7
evaluation 372–3, 379
federal agencies 367
future of PPPs 379–81
global financial crisis, effects of 379
government P3 agencies 367–71
infrastructure investment gap 504
Kelowna General Hospital 163
Manitoba 375
New Brunswick 365, 371
New Edward Island 371
Northwest Territories 365–6, 371
Nova Scotia 371
Ontario 362–4, 376–7
Partnerships BC 165–7, 169, 170, 367–8, 371
PPP Canada Inc. 367
private sector proponent institutions 372
projects since 2000: 357–66
proposed projects 374–8
Quebec 364–5, 370–71, 373, 378–9
Saskatchewan 369–70
Sea-to-Sky Highway 166–7, 170, 368
Canadian Council for Public–Private Partnerships 372
capital asset pricing model (CAPM) 320
Caríño, L.V. 539
Carmeli, A. 54
Carter, R. 59
Casson, M. 513
Castelos, M. 347
Channel Tunnel 5
Cheah, C.Y. 58
Chen, C. 57
Chevron Corporation 488
Child, J. 55, 59
China 297, 583
Chee, G. 490
Chinese Agenda 125
Chile 583
Christensen, T. 54, 334, 337
Child, J. 55, 59
Citizen consumers 125–6
Clark, T. 308
Clark, K. 309
Cleson, M. 457
Clifton, C. 510
Cline, W.R. 176
Clinger, J.C. 355
Coase, R.H. 140
Coghill, K. 88, 511
collaborative advantage theory 44, 59–60
collaborative empowerment theory 44, 45
collaborative processes 519
Collins, H. 226
Colombia 583
commercial confidentiality 108, 122, 300, 303, 422, 554, 607
commitment problems 152–3
Common, R. 292
Commonwealth Oil Refineries Ltd (COR) 33
competition 136, 137, 269
competitive advantage 122
complex adaptive systems theory 44, 45, 51, 62
complexity in contracting 3, 142, 223, 339, 419
Concession contracts 190, 264, 539
concession model of public–private mix 26
Conflict of interest 8, 267
Connex South East 557
conspiracy theories 44, 57
construct only contracts (traditional) 192, 193, 194
construction management procurement strategy 192
consultants 8, 265, 267, 505, 506, 507
contestability 117–20, 128
contract enforcement 288
contract management 210, 212, 287–8
contract renegotiation 269, 282, 533–4
contracting in 448, 449
contracting out 133, 134, 138–42
ex ante inefficiencies 141–2
ex post inefficiencies 139–41
garbage collection VfM evaluation 102, 107
Contractor, F. 513
cost–benefit analysis 170–80
discount rates 174–7
weighting cash flows to government 178–9
weighting investment flows to private sector 177–8
Corrigan, P. 295
corruption 268, 269
Coulson, A. 58
Count Court 411, 414–17, 426
Cowie, H. 47
Cox, R. 481
Cresswell, J.W. 82
Crocker, K.J. 140
Crouch, C. 116, 119, 124
culture governance 63
Cusatis, P.J. 381
Cuttaeree, V. 543
Czarniawlska, B. 334
Czech Republic
Czech Republic cancellations 347
evaluation 346
government initiatives 342
legislation 339, 342
taskforce 337, 338, 342
Dachs, W. 539
Dahler-Larson, P. 89, 91, 105–6
Dartford River Crossing 74–5, 528–9
Das, S. 413
Das, T.K. 517
Dasgupta, P. 413
Davies, A. 317
Davies, E. 33
Davies, J.P. 513
Davies, J.S. 52
Davoudi, S. 312
DBFO model 72, 74–5, 307, 319, 323, 326, 551–3
de Bettignies, J. 150
de Bruijn, H. 88
de Jong, W.M. 422
de la Torre, J. 515, 517
de Pelet, P. 529
De Pierris, L. 345
definitions of PPPs 4, 5–7, 68
delivery models see procurement strategies
Delmon, J. 474
Deloitte 102, 503, 504, 506
demand risk 245, 281
democratic governance 299–300
Deng, X. 298
Denhardt, J. 119
Denhardt, R. 119
Denmark 440–45
evaluation 445
National Archive project 443–4
private sector policy 442–3
privatization 507
regulation 231
school project 444–5
Department of Transport 97
design, build, finance, operate (DBFO)
model 72, 74–5, 307, 319, 323, 326, 551–3
design and construct procurement strategy 192, 204–6
Deutsche Bank 485
developing economies, PPPs 526, 535–9, 544, 568–71, 587–9
cancellations 585–7, 591
distribution across countries and regions 580–84
distribution across sectors 575–7
failures, prevention of 542–3
global financial crisis, effects of 471
infrastructure investment needs 457–62
infrastructure services, data analysis 573–84
institutional support 540
obstacles to 469–72
PPI types 578–80, 581
private infrastructure investment, decline in 464
rural development 541–2
specificity of countries 571–3
success, factors contributing to 539–41
World Bank infrastructure development policies 462–6
World Bank infrastructure lending 462–3
World Bank support in practice 472–4
development gap 568, 573, 574, 583, 588
Dickens, W.T. 274
DiGaetano, A. 344
Dilke, Sir Charles 26
Dinica, V. 345
discount rates 167–9, 174–7, 183
Domberger, A. 102, 107
Donaldson, L. 75
donor agencies 538–9
Doz, Y.L. 227, 515, 516, 517
Dudkin, G. 325
Duffield, C.F. 88, 510
Dufty, G. 414
Dunleavy, P. 117
Dunning, J.H. 518
Dupuy, E.R. 29
Dupuy, T.N. 29
Dussauge, P. 59
Duysters, G. 518
Dyer, J.H. 515, 517, 518, 519
dynamic efficiency 136
eyear constructor involvement (ECI) 191
East Asia and Pacific (EAP)
cancellations and projects under distress 586
development indicators 572, 584
infrastructure access 459
infrastructure investment gap 504
infrastructure investment needs 460, 461
PPP types 579, 580, 581
private participation 537
projects and investment 582, 583, 584
World Bank support 462–3, 472
East Coast Main Line (ECML) rail franchise 557, 558
ECA see Europe and Central Asia (ECA)
Eckel, C. 34
economic development 5, 6, 35, 51, 52, 87, 88, 225, 296, 333, 340, 346, 400, 526, 538, 573
economic theory
asset ownership 142–5
Besley and Ghatak 144–5
Hart et al. 143–4
King and Pitchford 144
Schmidt 143
bundling of PPP tasks
under complete contracting 145–7
under incomplete contracting 147–9
uncertainty and contract flexibility 149
contracting out 138–42
ex ante inefficiencies 141–2
ex post inefficiencies 139–41
privatization of finance function 150–51
Economist, The 24
Edelenbos, J. 344, 511, 512
Edwards, C. 162, 163
Edwards, P. 98, 102, 165, 166, 563
Egan, M. 201, 202
Eggers, W.D. 20
Egypt 473–4
Ehrhardt, D. 550
Eichhorn, P. 337
Eisner, R. 162
Ellsberg, D. 274
Engel, E. 150
English, L. 254
English, L.M. 22, 23
Ennis, M. 391
entrepreneurs 265
Erenburg, S.J. 197
Ernst & Young 8, 503, 506
ESA 95: 243
Estache, A. 550
Europe 349–51
current challenges 346–9
government initiatives 340–41
implementation of PPPs 341–6
infrastructure investment gap 504
regulation 339–40
taskforces 337–9, 342, 348
see also European Union; individual countries
Europe and Central Asia (ECA) 575
cancellations 586
development indicators 572, 584
infrastructure access 459
infrastructure investment needs 460, 461
PPP types 579, 580, 581
private participation 537
projects and investment 582, 584
World Bank support 462–3
European Investment Bank (EIB) 333, 336, 571
European System of Accounts (ESA) 95: 243
European Union
competitive dialogue 223–4
Green Paper (EC) 219–20, 335–7
institutional public–private partnerships (IPPPs) 219, 220–22
legal framework 217–22
procurement law 217–18
procurement thresholds 222–4
public procurement law 222
specific PPP rules 229–30
see also Europe
Eurostat 243, 244, 257
evaluation 10–11, 82–3
challenges
evaluand, definition of 85–6
evaluation rigour 90–93
evaluator’s role 89–90
multiple discourses and disciplines 88–9
multiple individual studies 93–4
multiple objectives 86–8
cost–benefit analysis 170–80
criteria for 164–70
allocative efficiency 161, 170
on time and on budget 165  
total social costs 169–70  
value for money (VfM) 165–9,  
179–81  
evidence 83–5  
formative evaluations 105  
summative evaluations 105  
of value for money (VfM) 94–104  
Evans, J. 511, 513  
evidence, required for policy-making 83–5  
evolutionary theory 44, 45  
ex ante inefficiencies 141–2, 150  
ex post inefficiencies 139–41, 150  
exchange theory 44  
Exit, Voice and Loyalty (Hirschman) 121  
extected cost 246, 274, 320, 550  
export industry 507  
externalized rationing 123–4  
Fageda, X. 550  
Fainstain, S.S. 49, 51, 52  
Farazmand, A. 18  
Farlow, A. 490  
Farrell, S. 550  
Farum Scandal 97, 442  
Fay, M. 459  
FDBOMT projects 354, 355  
FDBOOM model 134  
Federal Accounting Standards Advisory Board (FASAB) 242  
Felbinger, C.L. 83, 91, 105  
Ferreira, D. 569, 570, 571, 580  
Financial Accounting Standards Board (FASB) 241, 242  
financial crises 587  
see also global financial crisis, 2008–09  
financial reporting 241–2, 243, 244, 257  
Financial Reporting Advisory Board (FRAB) 241  
financing 134–5, 150–51  
‘Financing infrastructure investment: promoting a partnership between public and private finance’ (Brown et al.) 308  
financing gap 459  
Fischer, K. 299  
Fitzgerald, J.P. 88  
Fitzgerald, P. 98, 102, 103, 208, 414, 415, 416, 419  
Flexible New Deal programme 56  
Flinders, M. 22, 55, 62, 88  
Flyvbjerg, B. 263, 274, 284, 323  
Fogel, C. 27  
Ford Foundation 485  
forms of PPPs 73–7  
Forsberg, P. 446, 447  
Foschi, M. 345  
Fosler, R.S. 50  
Foundation Hospitals 312  
foundations, private 489, 491–2  
France 347  
accounting 255  
evaluation 346  
government initiatives 341, 342  
government regulation of business 47–8  
implementation 343  
legislation 339, 342  
post-global financial crisis 128  
public–private mix, concession model 26  
société économie mixte (SEM) 47  
taskforce 337, 338, 342  
Franceys, R. 539, 540, 543  
Frankel, C. 515  
Franks, J. 321  
Frederickson, H.G. 73  
Freedland, M. 119, 124  
Freeman, P. 550  
French Utilities 47–8  
Friedman, M. 61  
Friend, J. 22  
Froud, J. 57  
FRS 5A 242, 244, 245, 254, 255  
GAAP (Generally Accepted Accounting Practice) 241, 242, 245, 259  
Gaebler, T. 61, 71, 117  
Gaffney, D. 559  
Gage, R.W. 73  
Gal, A. 178  
Galiani, S. 457  
Gallagher, J. 191, 202  
Garrette, B. 59
<table>
<thead>
<tr>
<th>Term</th>
<th>Page Numbers</th>
</tr>
</thead>
<tbody>
<tr>
<td>GASB (Government Accounting Standards Board)</td>
<td>241–2, 253–4</td>
</tr>
<tr>
<td>GAVI (Global Alliance for Vaccines and Immunization)</td>
<td>484, 488, 489–90</td>
</tr>
<tr>
<td>Gaza Strip</td>
<td>578</td>
</tr>
<tr>
<td>Geaughan, N.</td>
<td>310</td>
</tr>
<tr>
<td>Geddes, M.</td>
<td>72</td>
</tr>
<tr>
<td>Germany</td>
<td>347, 350</td>
</tr>
<tr>
<td>evaluation</td>
<td>346</td>
</tr>
<tr>
<td>government initiatives</td>
<td>340, 341, 342</td>
</tr>
<tr>
<td>government regulation of business</td>
<td>48</td>
</tr>
<tr>
<td>implementation</td>
<td>343</td>
</tr>
<tr>
<td>legislation</td>
<td>339, 342</td>
</tr>
<tr>
<td>taskforce</td>
<td>299, 337, 338, 342</td>
</tr>
<tr>
<td>Ghana, rural development project</td>
<td>541</td>
</tr>
<tr>
<td>Ghatak, M.</td>
<td>144–5</td>
</tr>
<tr>
<td>Ghobadian, A.</td>
<td>24, 71, 98, 511</td>
</tr>
<tr>
<td>Ghuman, B.S.</td>
<td>21</td>
</tr>
<tr>
<td>Gigerenzer, G.</td>
<td>272, 274</td>
</tr>
<tr>
<td>Giles, C.</td>
<td>482</td>
</tr>
<tr>
<td>Gjølberg, M.</td>
<td>559</td>
</tr>
<tr>
<td>Glass, G.</td>
<td>93</td>
</tr>
<tr>
<td>Glass, G.V.</td>
<td>94</td>
</tr>
<tr>
<td>Glendinning, C.</td>
<td>22</td>
</tr>
<tr>
<td>Glennerster, H.</td>
<td>126</td>
</tr>
<tr>
<td>Global Alliance for Vaccines and Immunization (GAVI)</td>
<td>484, 488, 489–90</td>
</tr>
<tr>
<td>Global Compact</td>
<td>482, 484, 486, 493</td>
</tr>
<tr>
<td>global consultancy firms</td>
<td>8, 506</td>
</tr>
<tr>
<td>government goals of PPPs</td>
<td>160–64</td>
</tr>
<tr>
<td>Growth coalition theory</td>
<td>45</td>
</tr>
<tr>
<td>growing Sustainable Business initiative</td>
<td>485, 486</td>
</tr>
<tr>
<td>Grown Sustainable Business initiative</td>
<td>485, 486</td>
</tr>
<tr>
<td>Government Accounting Standards Board (GASB)</td>
<td>241–2, 253–4</td>
</tr>
<tr>
<td>Government financial reporting</td>
<td>241–2, 243, 244, 257</td>
</tr>
<tr>
<td>Government Procurement Agreement (GPA)</td>
<td>224–5</td>
</tr>
<tr>
<td>government goals of business</td>
<td>46–9</td>
</tr>
<tr>
<td>France, utilities</td>
<td>47–8</td>
</tr>
<tr>
<td>Germany, public ownership of private industry</td>
<td>48</td>
</tr>
<tr>
<td>USA, regional and urban development</td>
<td>48–9</td>
</tr>
<tr>
<td>Granovetter, M.</td>
<td>516, 521</td>
</tr>
<tr>
<td>Grant Thornton</td>
<td>503</td>
</tr>
<tr>
<td>Green, D.</td>
<td>117</td>
</tr>
<tr>
<td>Greve, C.</td>
<td>22, 25, 55, 63, 68, 71, 74, 88, 97, 102, 126, 197, 420, 511, 512, 568, 574</td>
</tr>
<tr>
<td>Grey, G.J.</td>
<td>381</td>
</tr>
<tr>
<td>Grimsey, D.</td>
<td>5, 98, 102, 127, 190, 201, 206, 208, 448</td>
</tr>
<tr>
<td>Groesmeyer, L.</td>
<td>217</td>
</tr>
<tr>
<td>Groom, B.</td>
<td>177</td>
</tr>
<tr>
<td>Grossman, S.J.</td>
<td>141–2</td>
</tr>
<tr>
<td>Growing Sustainable Business initiative</td>
<td>485, 486</td>
</tr>
<tr>
<td>Guidelines for Successful Public–Private Partnerships (European Commission)</td>
<td>335</td>
</tr>
<tr>
<td>Guinea</td>
<td>578</td>
</tr>
<tr>
<td>Gulati, R.</td>
<td>512</td>
</tr>
<tr>
<td>Guttman, D.</td>
<td>30, 300</td>
</tr>
</tbody>
</table>

Graeme A. Hodge, Carsten Greve, and Anthony E. Boardman - 9781849804691
Downloaded from PubFactory at 09/16/2023 08:11:03AM via free access
<table>
<thead>
<tr>
<th>Author</th>
<th>Page Numbers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hage, J.</td>
<td>62</td>
</tr>
<tr>
<td>Hale, T.</td>
<td>488</td>
</tr>
<tr>
<td>Hall, D.</td>
<td>24</td>
</tr>
<tr>
<td>Hall, P.</td>
<td>603</td>
</tr>
<tr>
<td>Hall, R.B.</td>
<td>27</td>
</tr>
<tr>
<td>Ham, H.</td>
<td>333</td>
</tr>
<tr>
<td>Hamel, G.</td>
<td>227, 517</td>
</tr>
<tr>
<td>Hammami, M.</td>
<td>570, 576</td>
</tr>
<tr>
<td>Hammerschmid, G.</td>
<td>23</td>
</tr>
<tr>
<td>Hampson, K.</td>
<td>201</td>
</tr>
<tr>
<td>Hanjra, M.A.</td>
<td>539</td>
</tr>
<tr>
<td>Hardin, G.</td>
<td>124</td>
</tr>
<tr>
<td>Harding, A.</td>
<td>50, 51, 52</td>
</tr>
<tr>
<td>Harris, C.</td>
<td>541, 586</td>
</tr>
<tr>
<td>Harrod, J.</td>
<td>481</td>
</tr>
<tr>
<td>Hart, O.</td>
<td>141–2, 143–4, 147, 150</td>
</tr>
<tr>
<td>Hartley, J.</td>
<td>60</td>
</tr>
<tr>
<td>Hartley, K.</td>
<td>120</td>
</tr>
<tr>
<td>Harvey, D.</td>
<td>52–3, 60</td>
</tr>
<tr>
<td>Hatter, W.</td>
<td>510, 511, 512</td>
</tr>
<tr>
<td>Hay, C.</td>
<td>117</td>
</tr>
<tr>
<td>Head, B.</td>
<td>84</td>
</tr>
<tr>
<td>Heald, D.</td>
<td>57, 166, 310</td>
</tr>
<tr>
<td>Heimeriks, K.</td>
<td>518</td>
</tr>
<tr>
<td>Heinecke, B.</td>
<td>196, 197</td>
</tr>
<tr>
<td>Helby Petersen, O.</td>
<td>452</td>
</tr>
<tr>
<td>Hellowell, M.</td>
<td>58, 101, 103, 279, 531</td>
</tr>
<tr>
<td>Hemming, R.</td>
<td>162</td>
</tr>
<tr>
<td>Hepburn, C.</td>
<td>177</td>
</tr>
<tr>
<td>Hermansson, J.</td>
<td>446</td>
</tr>
<tr>
<td>Hewitt, E.</td>
<td>169</td>
</tr>
<tr>
<td>Highways Agency</td>
<td>165, 551, 552, 553</td>
</tr>
<tr>
<td>Hills, J.</td>
<td>126</td>
</tr>
<tr>
<td>Hirschleifer, J.</td>
<td>270, 272, 273</td>
</tr>
<tr>
<td>Hirschman, A.</td>
<td>52</td>
</tr>
<tr>
<td>historical institutional theory</td>
<td>45, 501</td>
</tr>
<tr>
<td>history of the PPP movement</td>
<td>46–9</td>
</tr>
<tr>
<td>government regulation of business</td>
<td></td>
</tr>
<tr>
<td>intellectual foundations</td>
<td>44–5</td>
</tr>
<tr>
<td>new public management (NPM)</td>
<td>54–6</td>
</tr>
<tr>
<td>PFI, public sector accounting</td>
<td></td>
</tr>
<tr>
<td>critique</td>
<td>56–9</td>
</tr>
<tr>
<td>postmodern theory</td>
<td>63</td>
</tr>
<tr>
<td>public governance</td>
<td>60–62</td>
</tr>
<tr>
<td>regional and urban dynamics</td>
<td>49–54</td>
</tr>
<tr>
<td>strategic management approach</td>
<td>59–60</td>
</tr>
<tr>
<td>Hjelmborg, S.E.</td>
<td>217, 226, 228</td>
</tr>
<tr>
<td>Hlahla, M.</td>
<td>538</td>
</tr>
<tr>
<td>HM Treasury</td>
<td>24, 102</td>
</tr>
<tr>
<td>Hodge, G.</td>
<td>22, 55, 63, 68, 71, 74, 126, 197, 373, 499, 500, 502, 505, 506, 507, 511, 512, 568, 574</td>
</tr>
<tr>
<td>Hodges, R.</td>
<td>242, 301</td>
</tr>
<tr>
<td>Hodgson, G.</td>
<td>59</td>
</tr>
<tr>
<td>Hofmeister, A.</td>
<td>292</td>
</tr>
<tr>
<td>Holland, R.C.</td>
<td>18</td>
</tr>
<tr>
<td>Holland, S.</td>
<td>32</td>
</tr>
<tr>
<td>Honduras, Melon Export Project</td>
<td>541–2</td>
</tr>
<tr>
<td>Hong Kong</td>
<td>53–4</td>
</tr>
<tr>
<td>Hood, C.</td>
<td>71, 117, 119, 123, 252, 515, 569</td>
</tr>
<tr>
<td>Hummel, H.</td>
<td>481</td>
</tr>
<tr>
<td>Hungary</td>
<td></td>
</tr>
<tr>
<td>cancellations/losses</td>
<td>347, 348, 542</td>
</tr>
<tr>
<td>evaluation</td>
<td>346</td>
</tr>
<tr>
<td>government initiatives</td>
<td>342</td>
</tr>
<tr>
<td>implementation</td>
<td>344–5</td>
</tr>
<tr>
<td>regulation</td>
<td>339, 342</td>
</tr>
<tr>
<td>taskforce</td>
<td>338, 342</td>
</tr>
<tr>
<td>Hunter, J.E.</td>
<td>93</td>
</tr>
<tr>
<td>Hussain, I.</td>
<td>539</td>
</tr>
<tr>
<td>Huxham, C.</td>
<td>59</td>
</tr>
<tr>
<td>hybrid, PPP as governance</td>
<td>72–3</td>
</tr>
<tr>
<td>new public management (NPM)</td>
<td>71–2</td>
</tr>
<tr>
<td>I-495 Capital Beltway HOT Lanes</td>
<td>382, 385, 390</td>
</tr>
<tr>
<td>IASB (International Accounting Standards Board)</td>
<td>242, 245, 247</td>
</tr>
<tr>
<td>IAS 17</td>
<td>245, 250, 259</td>
</tr>
<tr>
<td>IDA (International Development Association)</td>
<td>472</td>
</tr>
<tr>
<td>IFC (International Finance Corporation)</td>
<td>472–3</td>
</tr>
<tr>
<td>IFRIC 12</td>
<td>247–8, 255</td>
</tr>
<tr>
<td>mirror image of IFRIC 12</td>
<td>247–8</td>
</tr>
<tr>
<td>IPSASB version</td>
<td>250–53</td>
</tr>
<tr>
<td>UK version</td>
<td>248–50</td>
</tr>
<tr>
<td>IFRS (International Financial Reporting Standards)</td>
<td>241, 247, 259</td>
</tr>
<tr>
<td>IKEA 485</td>
<td></td>
</tr>
<tr>
<td>ILO (International Labor Organization)</td>
<td>483</td>
</tr>
</tbody>
</table>
in house procurement strategy 192, 193, 204–6
incomplete contracts 140, 143–5, 533
ideology 303, 313, 492, 607
Independent Sector Treatment Centres (ISTCs) 312
India
disinvestments 32–3
private sector involvement 583
viability gap fund 475, 540
India Infrastructure Project Development Fund 474
Indonesia 476, 583, 586
Infrastructures 541
INFRA (Infrastructure Recovery and Assets) 476
Infrastructure Action Plan (IAP) 465
Infrastructure Australia 202, 409, 425
infrastructure investment gap 504
institutional public–private partnerships (IPPPs) 219, 220–22
interest groups 7–8
internalized rationing 123
International Accounting Standards Board (IASB) 242, 245, 247
IAS 17: 245, 250, 259
International Bank for Reconstruction and Development see World Bank
International Development Association (IDA) 472
International Finance Corporation (IFC) 472–3
International Financial Reporting Standards (IFRS) 241, 247, 259
International Labor Organization (ILO) 483
International Monetary Fund (IMF) 27, 238, 241, 242, 257, 280
International Public Sector Accounting Standards Board (IPSASB) 242, 248, 250–53
International Reporting Standards 163
investment gap 458, 461, 504
Iossa, E. 147, 148, 149, 151
Ireland, R.D. 516, 517
IRI shareholding arrangement 32
Irwin, T. 550
Irwin, T.C. 280
ISTCs (Independent Sector Treatment Centres) 312
Italy
evaluation 346
government initiatives 340, 342
implementation 345
IRI shareholding arrangement 32
legislation 339, 342
project failure 347
taskforce 338, 342
Jackson, B.M. 538
Jackson, G.B. 93–4
Jacobs, B. 49
Jacobs, J. 122
Jarvis 533
Jeffares, S. 89, 598
Jefferies, M.C. 208
Jemison, D. 78
Jenkins, S. 528
Jessop, B. 53
Jezierski, L. 51
Johnston, J. 301
Johnston, M.H. 102, 107
Jones, L.P. 160, 170
Jones, R. 348, 510, 511, 512
Jose, J. 20
Jupe, R. 101, 104
Kanter, R.M. 59, 516, 517, 519
Katzenstein, P. 446
Kaufmann, F.X. 252
Kaul, I. 483
Keating, W.D. 382
Kell, G. 481, 484, 488
Kelman, S. 510
Kelowna General Hospital 163
Kemmet, L. 54
Kenniscenntum PPS 69, 74, 337
Kerr, D. 53
Kettl, D.F. 18, 596
Khadaroo, I. 57
Khatami, K. 569, 570, 571, 580
Kierzenkowski, R. 347
Killing, P. 518
King, S. 144
Kirkaldy hospital project 327
Klein, B. 140
Klein, M. 319
Klijn, E.-H. 22, 55, 96, 302, 344, 348, 350, 513, 607
Klitgaard, R. 537
Index

Knight, F. 272, 273
Koch, C. 297
Kogut, B. 58
Koppell, J. 122
Koppenjan, J. 5, 333, 312
Koppenjan, J.F. M. 8, 22, 73
Kort, M. 74, 76
Kotler, P. 69
Kötz, H. 225
KPMG 503, 506
Krugmann, P. 217
Kula, E. 176

labour unions 135

Lægreid, P. 54, 334, 337
Laffin, M. 22
Lane, J.-E. 448
language-games 5, 81, 104, 422
Latham, M. 201, 202
Latin America and the Caribbean (LAC)
cancellations 586
contract renegotiation 533–4
development indicators 572, 584
infrastructure access 459
infrastructure investment needs 460, 461, 476
PPP types 579, 580, 581
private participation 537, 538
privatization 575, 580, 590
projects and investment 582–3, 584
World Bank support 462–3
Laughlin, R. 24, 242, 312, 519
Le Galès, P. 47
Le Grand, J. 119, 312
lease accounting 245
Leathley, A. 309
Leftly, M. 329

legality 92
Leijten, M. 88
Levi, M. 501
Leviakangas, P. 100, 102
Lewis, M. 98, 102, 127
Lewis, M.K. 190, 201, 206, 208, 448
Lewis, M. 5
Li, B. 48, 209, 210
licensing risk 281
Liddle, J. 22
Lienhard, A. 349
LIFT programme 311
Light, D. 490
Lincoln, Y.S. 83
Lindblom, C.E. 9
Linder, S.H. 22
Lindner, S. 69
Lintner, J. 320
Lipschutz, R.D. 27
Liu, J. 58
Lloyd, C. 311
Local Improvement Finance Trust (LIFT) programme 311
local strategic partnerships 61
Lodge, C. 119
Löeffler, E. 60
Logan, J.R. 51, 52
London Underground 293, 549, 550, 559–61, 564
long-term infrastructure contracts (LTICs) 5, 6–7
Lonsdale, C. 326
Lorange, P. 59, 513
Lorain, D. 47
Los Angeles Community Development Bank 301
Loughlin, R. 88
LTICs (long-term infrastructure contracts) 5, 6–7
Luo, Y. 517
Lynn, L. Jr 514, 603
Lyon, R.M. 177

M6 toll road 553–5
M25 motorway 553
MacMillan, J. 198
Madhok, A. 516, 518, 521
Maheshwari, S.R. 33
Major, J. 86
Malaysia 583
managerial activity 73, 76
managerial strategies 73, 76, 77
managing contractor procurement strategy 191–2, 193, 194, 204–6
Manchester Ship Canal 33
Mandell, M.P. 73
Manitoba 375
Manning, B. 56
Marin, P. 577, 587, 588
marketization 121, 122, 123, 124–5
markets 119, 120–23, 128
Marquand, D. 119
Marston, G. 83, 84
Martens, J. 479
Martimort, D. 146, 147, 148, 149, 151
Marxist theory 45, 52–4
Maslyukivska, O. 297
Masten, S.E. 140
Mathur, N. 63, 293, 302
Mauzerall, D.L. 488
Mawson, J. 47
Mazey, S.P. 237
McAfee, R.P. 198
McCreery, C. 443
McGuire, M. 73
McIntosh, K. 401
McNeill, D. 491
Meier, K.J. 73
Melbourne CityLink 58–9, 411–14, 425–6
Mellett, H. 242
Melo, P. 347
memorandum of understanding (MoU) 294, 295, 296, 297
mercenarys, use of 29, 31
Merna, T. 197, 213
Metronet 165, 532, 560
Mexico 583, 586
Meyer, R. 23
Meyer, R.E. 334
Microsoft 491
Middle East and North Africa (MENA)
cancellations 586
development indicators 572, 584
infrastructure access 459
infrastructure investment needs 460, 461
PPP types 579, 581
private participation 537, 538
projects and investment 582, 584
World Bank support 472
MIGA (Multinational Investment Guarantee Agency) 472
Milotti, A. 345
Minogue, M. 569
Mitchell-Weaver, C. 56
mixed enterprises 32–5
Model Cities Programme 50
Mol, M.J. 513
Molotch, H.L. 51, 52
Money Matters Institute 485
Montanheiro, L. 23
Monteiro, R.S. 347
Moore, J. 141–2, 150
Moore, M.A. 174, 178
moral hazard 270, 533
Mott MacDonald 97, 103, 323
Mulford, C.L. 75
Murray, S. 373
Muthien, B. 31
Myrdal, G. 52
national accounts 241, 243, 257
National Air Traffic Services (NATS) 561–2, 564
National Audit Office (NAO) 96, 103, 242, 322, 534, 535
National Council for Public–Private Partnerships 391
National Enterprise Board 32
National Express 558
National Health Service (NHS) 58, 61, 97, 101, 163, 312, 313, 324, 503, 530, 531, 545
nationalization 32
Needham, C. 126
Negandhi, A.R. 76
negative externalities 156
Nellis, J. 588
neo-institutional theory 75–6
Netherlands 69, 533
evaluation 346
government initiatives 341, 342
implementation 343, 344
regulation 339, 342
regulatory governance 299
taskforce 337, 338, 342
urban regeneration companies (URCs) 76
network theory 44
New Brunswick 365, 371
New Edward Island 371
new institutional theory 45
New Labour 24, 60, 70, 310, 312–13, 603
new public management (NPM) 54–6, 71–2, 447–8, 500
New South Wales 57, 405, 406, 434–6
New Zealand 128, 241, 254, 401, 403, 505
Newell, R.G. 177
NHS 312–13, 531
NHS trusts 58, 324, 503, 545
Niederkofler, M. 78
Nielsen, R. 217
Noble, G. 348, 510, 511, 512
Nooteboom, B. 76
Nordhaus, W. 264
North Africa see Middle East and North Africa (MENA)
North America 354–5, 393–4
see also Canada; USA
Northern Ireland 57, 316–17
Northwest Territories 365–6, 371
Norway 450
Nova Scotia 371
NPM see new public management (NPM)
Obama, President 605
objectives of PPPs 86–8
Observer, The 308
Obstfeld, M. 217
OECD 443
official development aid (ODA) 570
Olsen, J.P. 334
‘on time and on budget’ evaluation criterion 165
Onis, Z. 538
Ontario 362–4, 376–7
operational partnerships, UN 484, 486–7
optimism bias 270, 274, 323
Oregon Innovative Partnerships Program (OIPP) 391
Organisation for Economic Co-operation and Development (OECD) 14, 62, 95, 241, 257, 333, 334, 343, 349, 403, 424, 443, 570, 571, 573, 594
organization theory 510–11
organizational drift 62
organizational form 73–7
Orren, K. 501
Osborne, D. 61, 71, 117
Osborne, S. 5
Osborne, S.P. 74
O’Toole, L.J. 73
outcomes-oriented commissioning 61–2
outside financing 151
overseas development agencies (ODAs) 466
Pagdalis, S.A. 382, 393
Page, E.C. 334
Parker, D. 4, 76, 120, 500
Parks, R. 373
Parsons, W. 83
partnering contract 227
Partnerschaften Deutschland AG 337
partnership as brand 69–70
definition of 21–2
partnership contract 227
Partnerships BC 165–7, 169, 170, 367–8, 371
Partnerships UK (PUK) 310–11, 312, 504, 531
Partnerships Victoria 199, 299, 406, 407–8
path dependency 452, 500–502, 505–8, 569
Patumi, N. 345
PBI California 390
Pearce, D. 177
Pech, K. 31
perfect capital markets (PCM) 319–20
Peters, B.G. 514
PFI see Private Finance Initiative (PFI)
Phene, A. 516
Phine, A. 516
Philippines 539, 540, 583
Pierre, J. 118, 439, 451–2, 514
Pierson, P. 452, 500, 501–2, 604
Pina, V. 345
Pirotta, G. 28
Pitchford, R. 144
Pizer, W.A. 177
pluralism 447
Poland
challenges 348–9
implementation 344
private sector involvement 583
Policing 29–30
government initiatives 340, 341, 342
implementation 344
legislation 339, 342
taskforce 338, 342
Policing Pledge 125
policy network theories 44
policy partnerships, UN 484, 486
Polidano, C. 569
political risk 163–4
politicians 265, 267, 289
Pollitt, C. 70, 72, 333, 334, 448
Pollitt, M. 97, 99, 103
Pollock, A. 97, 100, 102, 103, 316, 342, 548, 600
Pollock, A.M. 56, 58, 101, 103, 279, 531
Poot, J. 197
Porter, P.R. 18
Portugal
evaluation 346
government initiatives 340, 342
implementation 345
legislation 339, 342
positive externalities 156
postmodern theory 45, 63
Pouyet, J. 146, 147
Powell, M. 22
Power, M. 118, 246
PPP Canada Inc. 367
PPP Competence Centre 299
PPP definitions 4, 5–7, 68
PPP industry 499, 502–8
PPP movement, history of
government regulation of business 46–9
intellectual foundations 44–5
new public management (NPM) 54–6
PFI, public sector accounting
critique 56–9
postmodern theory 63
PPP trust 585
Prescott, J. 308
Price, D. 548
PricewaterhouseCoopers 8, 102, 128, 246, 321, 503, 506
prime contractor model 56
principal–agent problems 55, 137
principal–agent relation 74–5
principal–agent theory 44, 55
principal–principal relation 74, 75
Private Finance Initiative (PFI) 55, 69, 318–19
critique from public sector accounting 56–9
evaluation 317–26
bundling 321–2
construction costs 321–3
inefficiency, possible source of 325–6
public and private finance, relative cost 319–21
services, cost and quality 324
whole-life costing 321–3
global financial crisis, impact of 326–9
Marxist view 53
New Labour 24–5, 310–13
origins of 23–4, 197, 307–8
private financing 23–4, 150–51
private foundations 489, 491–2
privateer shipping 4–5
private–private partnerships (alliances)
see alliances
privatization 9–10, 54, 164, 500, 507
Privatization Center 391
procurement law 217–18, 222, 225, 226
procurement strategies 188–93, 204–6
alliance contracts 190–91, 193, 194, 204–6
appropriate choice of 201–2
conditions suitable for procurement 208–9, 210, 211
construct only (traditional) 192, 193, 194
collection management 192, 193
design and construct 192, 193, 204–6
early constructor involvement (ECI) 191
evaluation criteria 202–6
Index 625

in house 192, 193, 204–6
managing contractor 191–2, 204–6
PPP/PFI 188–90, 193, 204–6, 208–9
and project life cycle 193–4
project management 192, 193
relationship contracts (alliance) 190–91, 193, 194, 204–6
risk and relationships within 193–5
selection, specific factors in 195–201
strengths of 204–6
product development partnerships 486–7
(Product) RED 488
productive efficiency 136
Project Finance International 328, 475
project management procurement strategy 192, 193
property rights 142
Prosser, T. 32
Przeworski, A. 123
public accounting theory 44
public choice theory 54, 117
public enterprise 19, 32, 34, 37, 400, 401, 499, 500, 507
public expectations 123–6
public financing 151
public goods 144–5, 156
public governance 60–62
public procurement law 217–18, 222, 226, 229
public sector accountability 121–2, 123
public sector alternative (PSA) 160
Public Sector Borrowing Requirement (PSBR) 86, 162, 196, 307
public sector budgetary risks 277–83
bankruptcy risk 282–3
construction risks 280–81
demand risk 281–2
from lack of long-term framework 278–9
licensing risk 280–81
operating risks 283
in practice 279–80
project error risk 280
from public service characteristics 277–8
renegotiation risk 282
public sector comparator (PSC) 57, 103, 160, 269
public sector net debt (PSND) 162, 163, 310, 330
public service ethos 119
public–private mixing 17–21
Public–Private Partnership Investment Program 382
Public–Private Partnership Programme (4Ps) 231
Public–Private Partnerships for the Urban Environment 485
PUK (Partnerships UK) 310–11, 312, 504, 531
quality of services 156, 220, 324, 464, 535
Québec 364–5, 370–71, 373, 378–9
Queensland 437
radical public accounting theory 45
rail PPPs 549, 555–61
London Underground 293, 549, 550, 559–61, 564
passenger rail franchises 555–9
Rainey, H.G. 514, 515
Ramchand, K. 540
Ramsey, F.P. 175, 176
Ransom, S. 299
Raum, T. 382
Rayner, S. 10
Reeve, S. 510, 511, 512
Reeves, E. 512
Reforming our Public Services: Principles into Practice (OPSR) 312
Regan, M. 197, 209
regime theory 44, 45, 49, 51
regional and urban dynamics 49–54
regulatory environment 463, 469, 538
regulatory governance 297–9
Reinicke, W. 482, 484
relational contracting 298–9
relationship contracts (alliance) 190–91, 193, 204–6
renegotiations 269, 282, 533–4
Reside, R. Jr 587
resource dependency theory 44, 45, 75
resource mobilization partnerships,
UN 484–5
Reynolds, D. 317
Rhodes, R.A.W. 20, 60, 118
Richardson, J. 237
Richter, J. 482
Ricketts, Bob 312–13
Ricketts, M. 531
Riley, J.G. 270, 272, 273
Ring, P.S. 515, 516, 517
risk 263
contractual partition of 276–7
public sector budgetary risks 277–83
bankruptcy risk 282–3
construction risks 280–81
demand risk 281–2
from lack of long-term framework 278–9
licensing risk 280–81
operating risks 283
in practice 279–80
project error risk 280
from public service characteristics 277–8
renegotiation risk 282
retained by public sector 198
risk analysis 246, 263, 271, 277, 279, 289, 599
risk assessment 262
risk management
adverse selection 146, 269, 270, 533
conventional risk management 263–4
expected utility 273–4
mechanism design 270–71
moral hazard 270, 533
non-naïve approach 283–9
contractual risk partition 287–8
cost and revenue estimates 284
public sector capacity and public interest 288–9
risk assessment during procurement 286–7
risk assessment during project preparation 286
risk devolution 287–8
risk identification and assessment 285
risk identification and management 284
risk management during life of the contract 287
risk mitigation 285–6
optimism bias 274
public-choice approach 264–8
risk analysis 263
subjectivity 272–3
uncertainty 268–9, 270, 272–3, 274
risk perception 262
risk transfer 56–8, 163, 167, 275–7
bankruptcy 282–3
construction 280–81
demand 281–2
in different procurement strategies 195, 196
licensing 281
operating 283
project error 280
renegotiation 282
risk retained by public sector 198
Risse, T. 484
road transport 551–5
Dartford River Crossing 74–5, 528–9
DBFO contracts 74–5, 551–3
I-495 Capital Beltway HOT Lanes 382, 385, 390
M6 toll road 553–5
M25 motorway 553
Sea-to-Sky Highway 166–7, 170, 368
Skye Bridge 549
Roberts, A. 605
Robinson, G. 197
Robson, W.B. 380
Rodríguez, N. 345
Rodrik, D. 570
Rogers, D.L. 75
Rogers, Lord 72
Rolls-Royce 32
Romania 339, 340, 341, 347
Roos, J. 59
Rose, E. 43, 50
Rosenau, P.V. 62
Ross, T.W. 150
Rothstein, B. 446, 447
Rousseau, D.M. 517
Royal College of Nursing 125
Ruane, S. 24
Rubin, J.S. 301
Index 627

Rudd, K. 84
Ruggie, J.G. 480, 481
Russell, E.W. 412, 413, 414
Russia 472, 540, 583
Ryrie rules 527, 528, 529

Sahlin-Andersson, K. 452
Salamon, L.M. 20, 301
Samuels, A. 33
Sanchez-Robles, B. 197
Sanderson, I. 83
Sands, V. 299
Sandwell URC 70
Sarangi, D. 540
Saskatchewan 369–70
Savage, J.D. 244
Savas, E.S. 71, 96, 102, 500
Scandinavia 439–40, 450–54
Denmark 231, 440–45
evaluation 445
National Archive project 443–4
private sector policy 442–3
privatization 507
school project 444–5
Norway 450
Sweden 445–50
Scharfstein, D. 150
Scharpf, F. 337
Scheuing, E.E. 227
Schmidt, F.L. 93
Schmidt, K.M. 143
Schmitter, P. 446
Schreiner, M. 518
Schroder, G. 129
Schumpeter, J. 439
Schwartz, G. 238, 280
Schwarzenegger, Governor 390
Scotland 316
Scotland, Skye Bridge 549
Scott, C. 27
Scott, W.R. 334
Scottish Futures Trust 316
Scottish National Party (SNP) 316
Sea-to-Sky Highway 166–7, 170, 368
security services 29–31
Semlitsch, K. 450
Senegal 472
Senters, F. 538
Serco 503
Serebrisky, T. 550
Serven, L. 476
service concessions 239–41, 251,
255–6
service delivery partnerships 61
service quality 5, 55, 144, 203, 370, 457,
559, 577
shadow price of capital (SPC) 177–8
Shaffer, M. 166
Shao, J. 57, 99, 102, 103, 166, 279,
312, 512
Sharpe, W.F. 320
Shaw, E. 129
Shearer, D. 31
Shinkfield, A.J. 90, 91
Silva, G.F. 550
Simonin, B.L. 518
Singh, H. 515, 518, 519
Sirtaine, S. 537
Skanska 503
Skelcher, C. 43, 63
Skelcher, C.K. 68
Skillern, M. 22, 23
Skowronek, S. 501
Skye Bridge 549
Smith, J. 308, 309
Smith, M. 302
Smith, N.J. 197, 213
SNA 93: 243
SNP 316
Sobhan, R. 538
social discount rate (SDR) 175–8
Sohail, M. 297
solvency gap 458, 459
Sorensen, E. 73
Soskice, D. 603
South Africa 31, 255, 540, 583
South Asia (SA)
cancellations 586
development indicators 572–3, 584
infrastructure access 459
infrastructure investment needs 458,
460, 461
PPP types 579, 581
private participation 537, 538
projects and investment 582, 583,
584
World Bank support 463
South Korea 475, 540
Southern Cross Station (Australia) 209,
418–20, 426

Graeme A. Hodge, Carsten Greve, and Anthony E. Boardman - 9781849804691
Downloaded from PubFactory at 09/16/2023 08:11:03AM
via free access
Spackman, M. 330
Spain
government initiatives 340, 342
implementation 345
legislation 339, 342
post-global financial crisis 128
taskforce 338, 342
special purpose vehicle (SPV) 189, 190,
194, 201, 318, 330
Spackman, R.E. 516, 518
Spence, G. 311
Spence Commission 589
SPV see special purpose vehicle (SPV)
SSA see Sub-Saharan Africa (SSA)
Stadt Halle and RPL Lochau 220,
232–3
stakeholder theory 45
stakeholders 7–8
Stankiewicz, G. 301
state-owned enterprise (SOE) 160, 400,
403, 424
Steel, D. 32
Steele, J.B. 18
Steijn, B. 76, 77, 607
Steinicke, M. 217
Steinmo, S. 501
Stern, N. 176
Stewart, J. 299, 310
Stiglitz, J.E. 268
Stoker, G. 60, 125
Stone, C. 51
Strange, R. 380, 381
strategic alliance research 510–11,
516–20
behavioural factors 518–19
cooperative processes 516–18
strategic management approach
59–60
Strategic Rail Authority (SRA) 557
Streeck, W. 500
Strom, E. 344
Stufflebeam, D.L. 90, 91
Sub-Saharan Africa (SSA) 588
cancellations 586
development indicators 571–2, 584
infrastructure access 459
infrastructure investment needs 458,
460, 461
PPP types 579, 580, 581
private participation 537, 538
projects and investment 582, 583,
584
World Bank support 463, 472
Suez Canal Co. 33
Sullivan, H. 43, 294, 298
Sum, N.-L. 53
sustainability 60, 62, 187, 209, 210,
262, 289, 339, 431, 458, 477, 490,
544, 604
Sustainable Infrastructure Action Plan
(SIAP) 465–6
Sweden 445–50
Swedish Partnerships: An Overview
(SOU) 449
Sweet, D.C. 18
Switzerland 338, 339, 342, 343, 349
Sydney, Cross City Tunnel 301
System of National Accounts (SNA)
93: 243
Tallman, S.B. 518
task allocation 133–6
taskforces 299, 337–9, 342
Tasmania 437
Taylor, G. 553
Taylor, I. 31
Teisman, G. 22, 55, 68, 96, 344, 348,
350, 513
Teng, B.-S. 517
Terhart, R. 373
tesner, S. 481, 484, 488
Thailand 543, 583
Thallman, S. 516
Thatcher, M. 32, 33
Thelen, K. 500, 501
Third Way 60, 312–13
Thomson, C. 336
Thynne, I. 21, 27, 33, 54, 61
TIFU (Treasury Infrastructure Finance
Unit) 328
Tilly, C. 19, 20, 28, 29, 31, 35
Timmins, N. 312, 313
Tiong, R.L.K. 402
toll roads 178–9, 553–5
Torfing, J. 73
Torres, L. 345
total social costs, evaluation criterion
169–70
traditional procurement 133, 134,
136–7
tragedy of the commons 124
transaction cost economics 44
transaction costs 169–70, 533
transport PPPs 548–51, 562–5
  air traffic control 561–2
  Dartford River Crossing 74–5, 528–9
  I-495 Capital Beltway HOT Lanes 382, 385, 390
  London Underground 293, 549, 550, 559–61, 564
  M6 toll road 553–5
  M25 motorway 553
  passenger rail franchises 555–9
  rail 555–61
  road transport 551–5
  Sea-to-Sky Highway 166–7, 170, 368
  Skye Bridge 549
Treasury Infrastructure Finance Unit (TIFU) 328
Treasury Taskforce 197, 310
Treasury Technical Note 1 (Revised) (TTN1R) 242, 244, 245–6
Troubled Asset Relief Program (TARP) 382
Tube Lines 561
Turkey 583
Turner, Lord 237
Turner, Ted 481
typology of PPPs 74–5

UK 307, 329, 527–35
  capital expenditure 315
  DBFO model 72, 74–5, 307, 319, 551–3
  defence sector 315
  education sector 311, 312, 325
  evaluation 317–26
    bundling 321–2
    construction costs 321–3
    inefficiency, possible source of 325–6
  public and private finance, relative cost 319–21
  services, cost and quality 324
  whole-life costing 321–3

global financial crisis, impact of 326–9
healthcare sector 312, 315–16, 324, 325
mixed enterprises 32, 33
New Labour 310–13
PFI, history of 23–4, 197, 307–13
PFI model 318–19
PPP industry 505, 507
projects, number and size 309, 313–15
taskforce 337, 338
Third Way 60, 312–13
transport sector 314, 548–51, 562–5
  air traffic control 561–2
  DBFO contracts 74–5, 551–3
  London Underground 293, 549, 550, 559–61, 564
  M6 toll road 553–5
  rail 549, 555–61
  road transport 551–5
urban regeneration partnerships 52
UK GAAP (Generally Accepted Accounting Practice) 241, 242, 259
UN Capital Development Fund 485
UN Global Compact 482, 484, 486, 493
UN Millennium Development Goals 544
uncertainty 268–9, 270, 272–3, 274
UNCITRAL 1994 Model Law on Procurement 225
UNCSD (UN Commission for Sustainable Development) 488
UNDP (United Nations Development Program) 484, 485, 486
UNESCO (UN Educational, Scientific and Cultural Organization) 483, 486, 491
UNF (UN Foundation) 481, 487
UNFIP (UN Fund for International Partnerships) 481, 483, 493
UNICEF (UN International Children’s Fund) 483, 484, 485, 486
UNIDO (UN Industrial Development Organization) 485
United Nations, PPPs 479, 492–3
  advocacy partnerships 484, 485–6
  future of 491–2
  impact of 488–91
operational partnerships 484, 486–7
partnership types 483–97
policy partnerships 484, 486
product development partnerships 486–7
resource mobilization partnerships 484–5
rise of 480–83
Urban Development Action Grant (UDAG) 50
urban growth coalition theory 44, 49, 51–2
urban regeneration partnerships 52–3, 70, 72, 74, 76
urban regime theory 51, 52
Urban Task Force 72, 74
USA 381–8, 393, 394
accounting 241–2
Allegheny Conference on Community Development (ACCD) 49
California, performance-based infrastructure 390–91
contracting out, security services 30
evaluation 392–3
Federal Highway Administration 388, 390
General Accountability Office (GAO) 392
Government Accounting Standards Board (GASB) 241–2, 253–4
government/quasi-government P3 agencies 388, 390–91
Housing and Urban Renewal Act (1949) 49
I-495 Capital Beltway HOT Lanes 382, 385, 390
infrastructure investment gap 504
Los Angeles Community Development Bank 301
National Conference on State Legislatures 390
National Council for Public–Private Partnerships 391
Oregon Innovative Partnerships Program 391
PBI California 390
private sector P3 proponent institutions 391
Privatization Center 391
projects since 2000: 383–7
proposed projects 389
Public–Private Partnership Investment Program 382
regional and urban development from 1930s 48–9
security services 30
Troubled Asset Relief Program (TARP) 382
urban development from 1960s 50–52
Washington Policy Center 391
user-pays 431
Vaidya, K. 76
Välilä, T. 325
value for money (VfM) 199
critique from public sector accounting 56, 57
evaluation 94–104, 165–9, 179–81
factors enhancing 209, 210
National Audit Office assessment 534–5
values 33, 58, 82, 85, 89, 90, 92, 95, 106, 115, 116, 119, 120, 122, 123, 124, 127, 129, 145, 167, 171, 175, 176, 303, 348, 400, 481, 514, 532, 599, 603
Van de Ven, A.H. 515, 516, 517
Van de Walle, S. 85
Van der Wel, P. 511, 513
Van Garsse, S. 343
Van Ham, H. 5, 512
van Leeuwen, H. 197
Van Thanh, N. 33
van Tiem, P. 33
Vandermeeren, F. 343
venue shopping 237–8
VfM see value for money (VfM)
viability gap funds 473, 475, 540
Victoria, Australia 405, 406, 414–17, 430–32
Vietnam 33, 541
Vincent-Jones, P. 47
Vining, A. 10, 34, 88, 89, 101, 104, 605
Wagstaff, A. 457
Wales 316, 317
Walker, B. 96, 412
Walker, B.C. 96, 412
Walker, D. 84
Walker, R.G. 254
Washington Consensus 570, 571, 575, 587, 588
Washington Policy Center 391
Watts, R. 83, 84
Wedel, J.R. 30
Weihe, G. 22, 68, 69, 74, 75
Weimer, D.L. 10, 89, 293
Weiss, C.H. 82
Weitz, A. 539, 540, 543
Weitzsäcker, E.U. 275
Werner, M. 335
West, K. 47–8
Wettenhall, R. 4, 54, 61, 293, 333, 400, 401, 405, 511, 513
whole of life 195, 199, 200, 203, 204, 207, 209, 259, 322
whole-of-life cost 203
Wholey, J.S. 90
Wicksell, K. 290
Williams, R. 221
Williamson, O.E. 59, 75, 140, 169, 326
Witte, J.M. 482, 484
Wood, J. 369
Wood, P. 191
Woodward, D. 88, 511
World Bank
contract renegotiation 533–4
Infrastructure Action Plan (IAP) 465
infrastructure development policies 462–6, 535, 538, 570
infrastructure lending 462–3
PPP contract definition 189
PPP experience 466–74
PPP support in practice 472–4
Sustainable Infrastructure Action Plan (SIAP) 465–6
World Heath Organization (WHO) 483, 489
WTO, Government Procurement Agreement (GPA) 224–5
Yepes, T. 459, 460, 461
Yergin, D. 34
Yescombe, E.R. 279
Zadek, S. 483
Zammit, A. 479
Zarco-Jasso, H. 6
Zhong, L. 297
Zweigert, K. 225